unext

Unext's Capability

For : Client

Date : 02nd February 2024



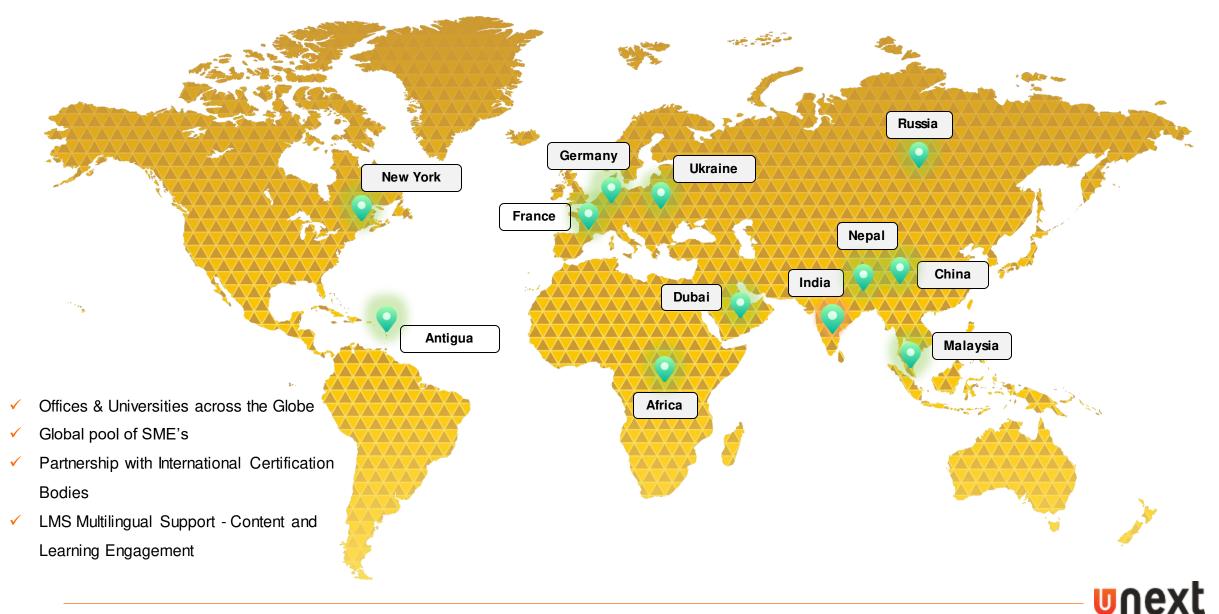


The Manipal Group





Our Global Presence



Our Alumni Network



LMS Multilingual Support

serbian sinhala lithuanian khmer albanian arabic american croatian estonian icelandic basque nepali japanese turkish hebrew korean romanian russian dutch zulu chinese bulgarian amharic erm polish ukrainian norwegian latvian afrikaans slovak javanese urdu georgian tamil thai malay macedonian uzbek hungarian danish hindi gujarati bosnian cantonese filipino mongolian mandarin swedish uese finnish kannada armenian lao czech vietnamese bengali indonesian catalan punjabi marathi french SWO latin greek farsi taiwanese-mandarin french-canada malayalam italian sundanese azerbaijani slovenian telugu burmese





UNext Capability

LEARNERS TRAINED

40,000+ PRE-START PROGRAM

15000+ (5000+ Residential) CORPORATE BOOTCAMP

5000+ ROLE-BASED PROGRAMS

FACULTY POOL

200+

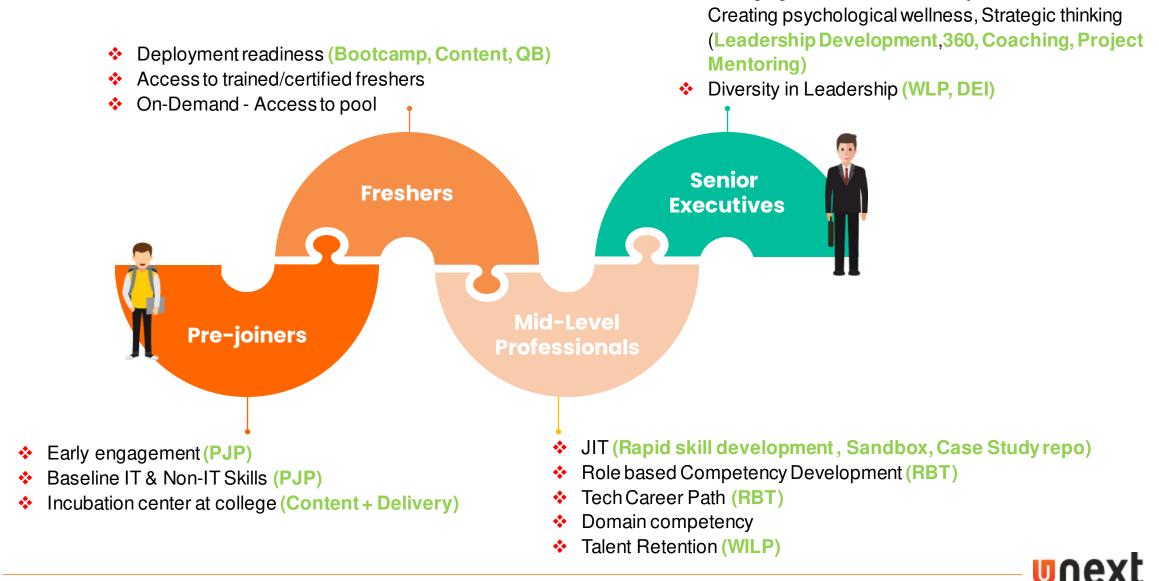
Team of Faculty/ Mentors with rich industry experience provide the best of class training



Addressing Industry Needs In Skilling

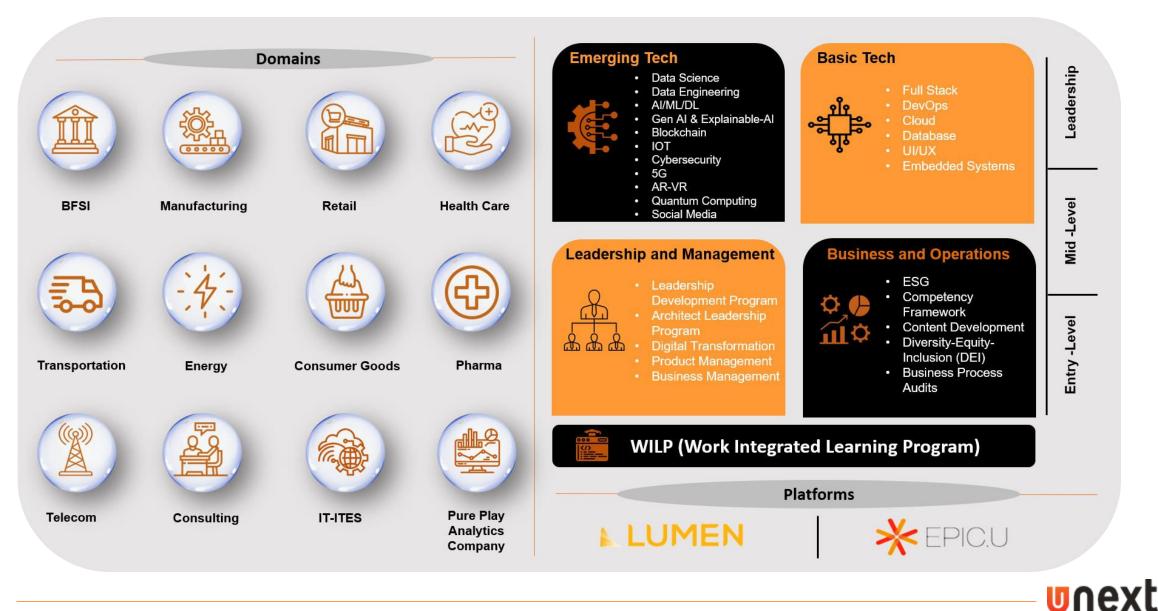


Employee Life Cycle – Need & Solution

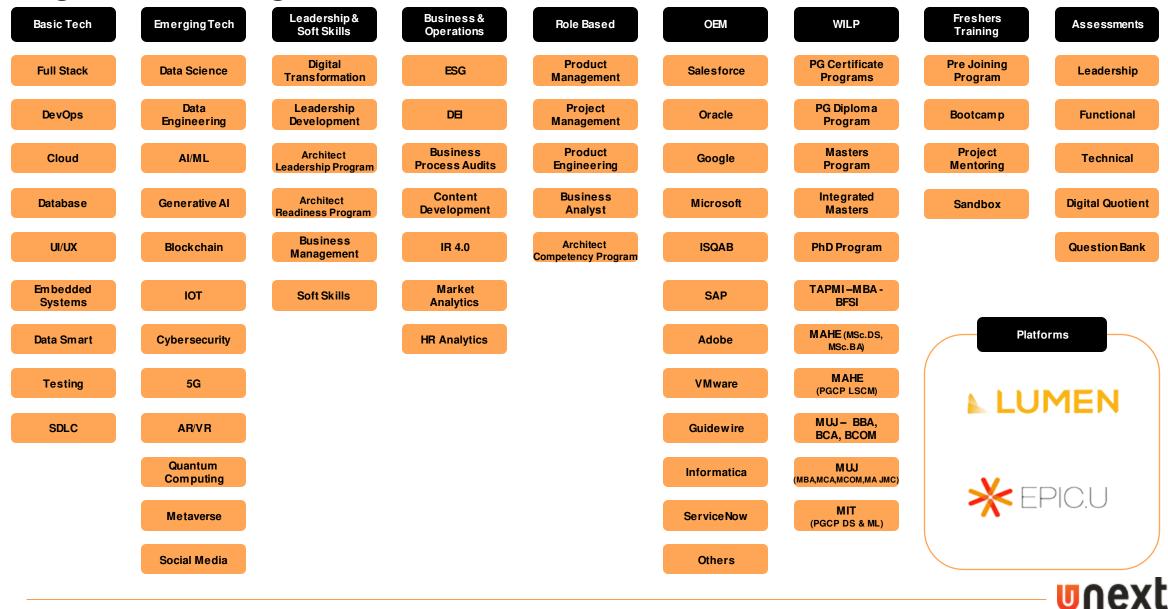


Managing Economic Uncertainty, Geo diverse teams,

We Offer Transformation Solution Across Diverse Verticals



Program Catalogue



Learning Ecosystem

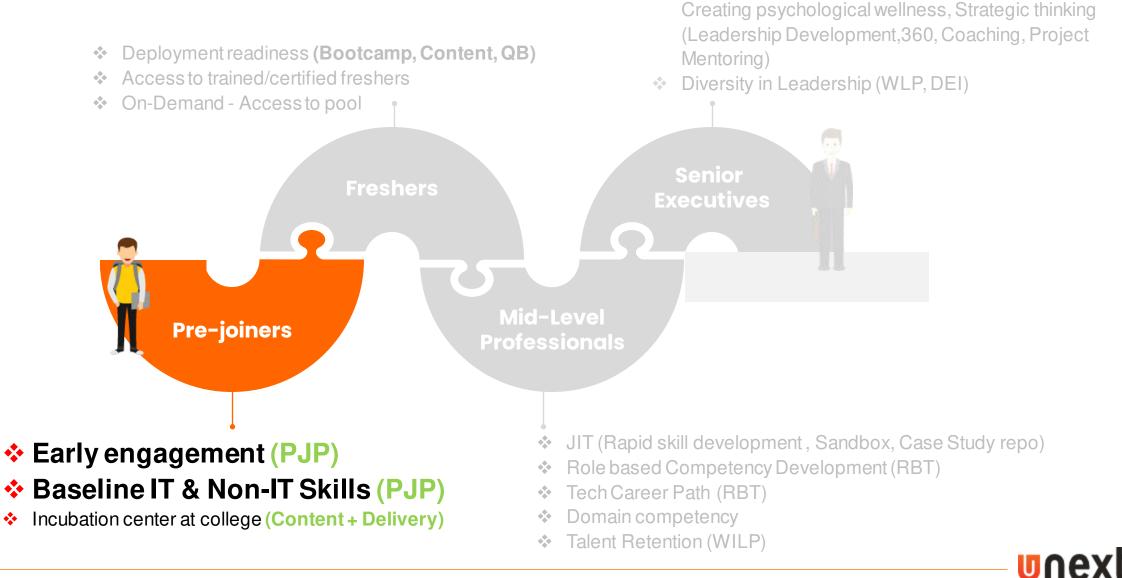


The content and the program approach is strictly confidential. It is strictly forbidden to share any part of this program design approach with any third party

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Employee Need – Solution Life Cycle

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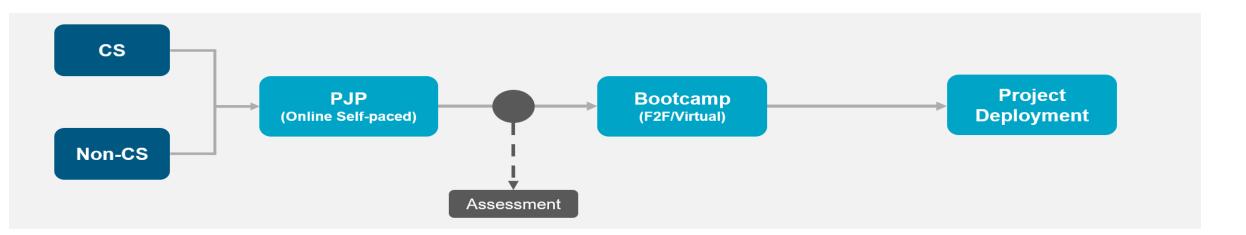


Managing Economic Uncertainty, Geo diverse teams,

Pre-Joining Program

L
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Remote Pre-Joining Program (PJP) delivered online through self paced e-learning and webinars



Advantages for organization

- Reduction in training days
- Motivated for self-learning
- Resource Planning
- Talent Retention
- Direct Cost Saving

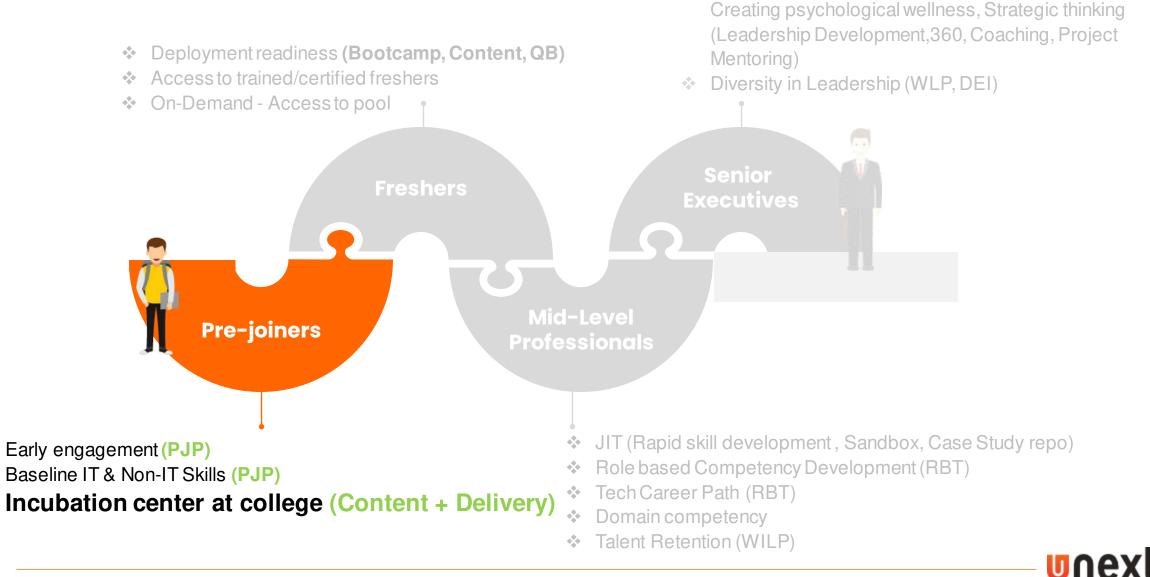
Advantages for Individuals

- Learn to troubleshoot issues and imbibe the culture of self-learning
- Testing the code automated test cases
- Discipline meet deadlines
- Get used to the culture of remote proctored assessments
- Teamwork through ASK forum



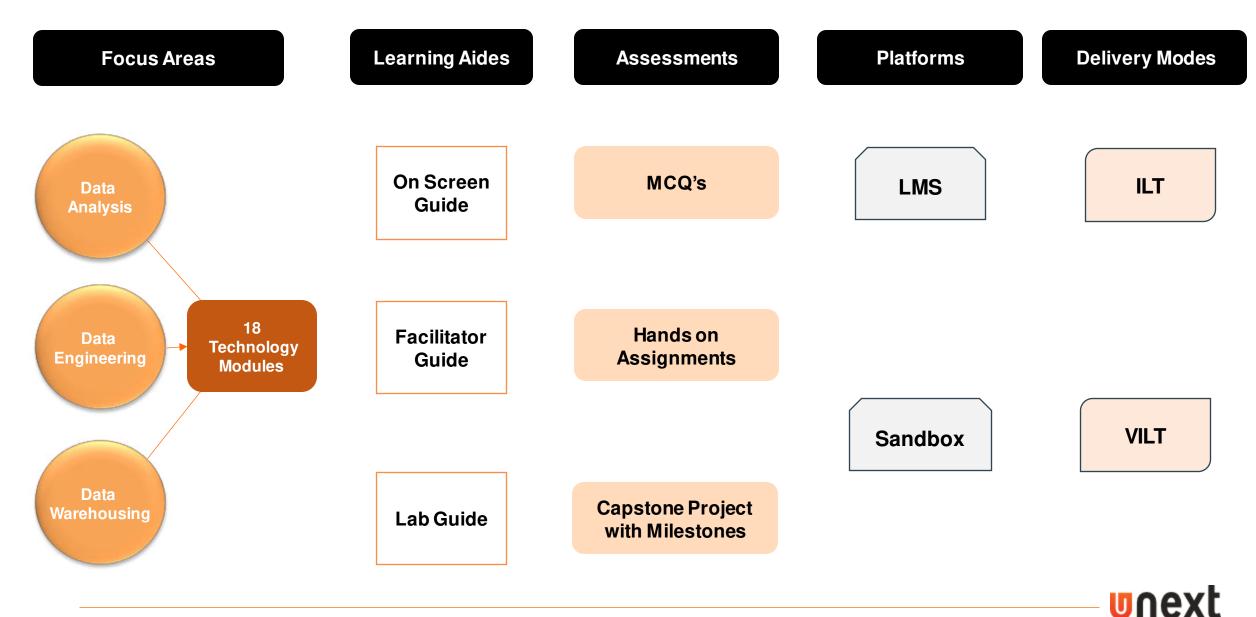
Employee Need – Solution Life Cycle

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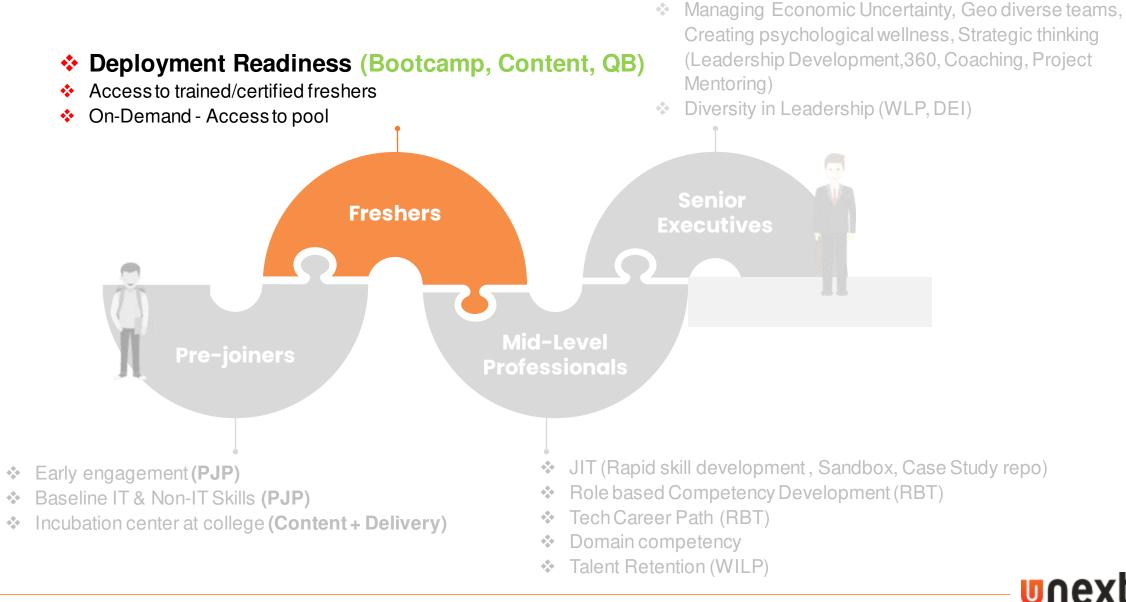


Managing Economic Uncertainty, Geo diverse teams,

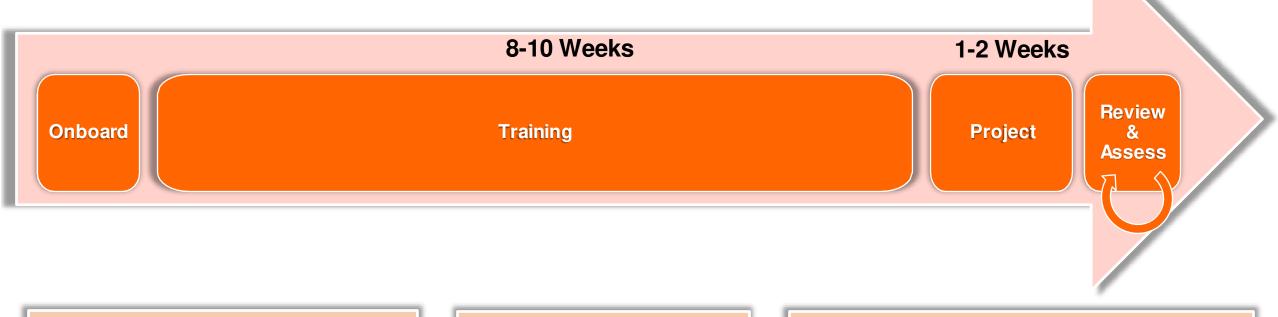
Incubation Centre – Sample Data Science Program Structure



Employee Need – Solution Life Cycle



Bootcamp - Traditional Approach



What works

✓ Simple to execute

Challenge

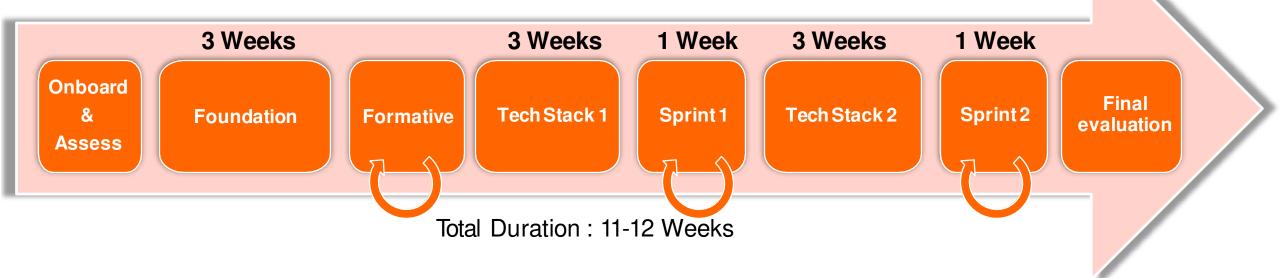
- ✗ One size doesn't fit all
- × Not agile
- Delayed feedback
- **k** Low engagement
- × Output focused

Business feedback on learners

- **K** Low on programming skills
- > Don't demonstrate problem solving skills
- Limited standards/processes knowledge
- Unsatisfactory at articulation/presentation
- Low on deployment capability
- ✗ Lack of confidence



Bootcamp - U-Next Approach



What works

- ✓ Iterative review/feedback
- ✓ Fail fast, Learn from failure culture
- Engagement, Effectiveness
- Retention and reinforcement of learning

Support provided

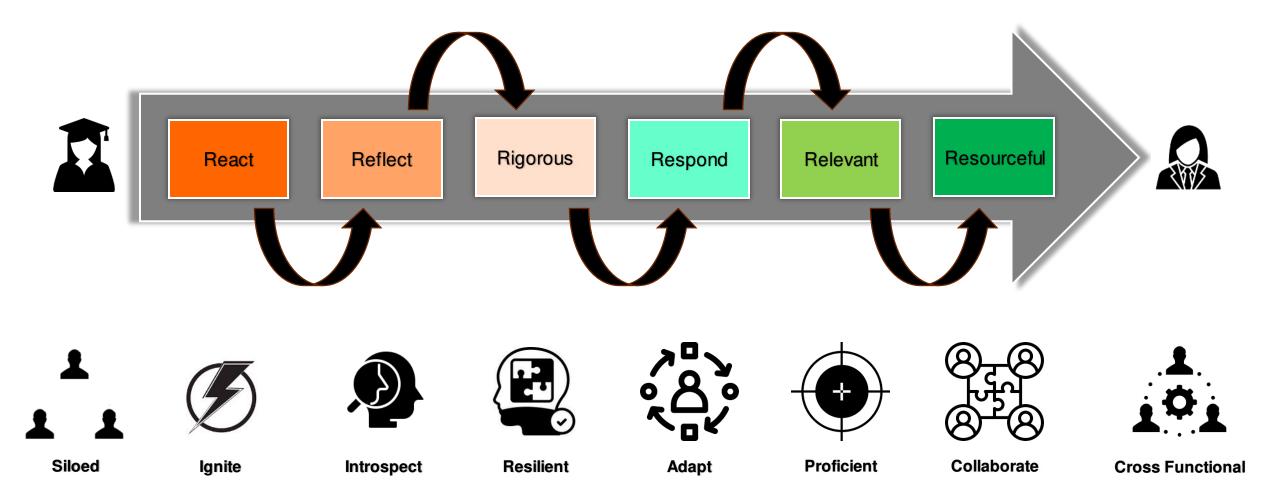
- ✓ Proactive Monitoring
- Predictive Performance

Business feedback on learners

- ✓ Good with programming skills
- ✓ Appreciation of processes, standards
- ✓ Good at articulation/presentation
- ✓ Good deployment capability
- Confident in execution



Business Aligned Behaviors





Wholistic Empowerment via Simulation

Capability	Programming Foundation		Deployment Foundation		Site Reliability Engineering		IT Infrastructure Management & Services		Real Time case study
Knowledge	Java, .NET, DB, QE/QC, SDLC, DevOps, JIRA, GIT		Linux, Web server, Microservices, Docker, Jenkins, Kubernetes, Ansible		Observability, Automation, SLA, SLE, SLO		ITSM, ITIL, ServiceNow		Final Project
Activities			к© ПП		50	CLIENT	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		
Polls Competition Time-based Crossword Decision Client Orientation Deployment Collaboration									

Activity Based Learning – Strengthening concepts with fun

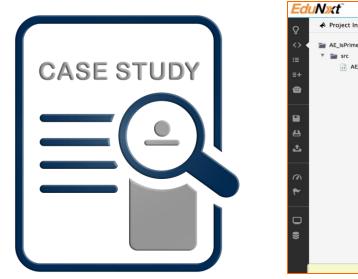


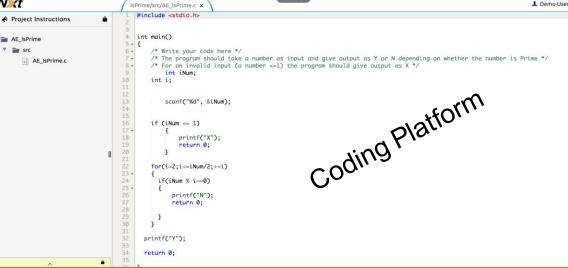


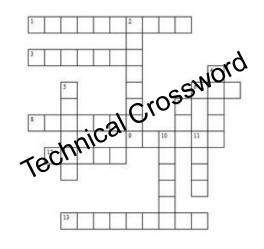


L Demo User 1











Activity Based Learning – Promoting Confidence and Excellence



Just A Minute



Round Robin Coding

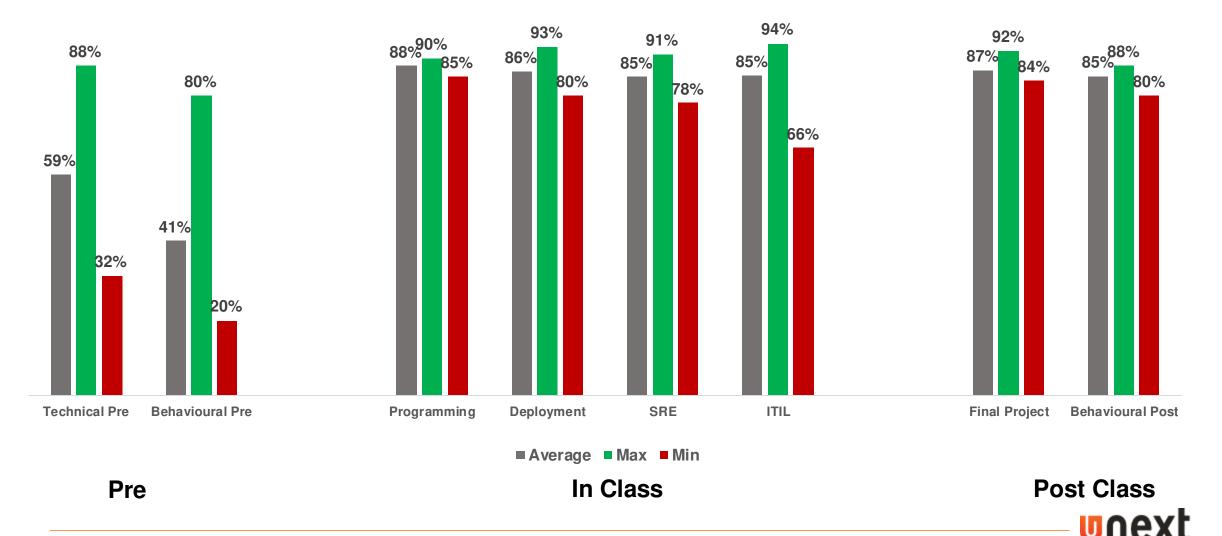






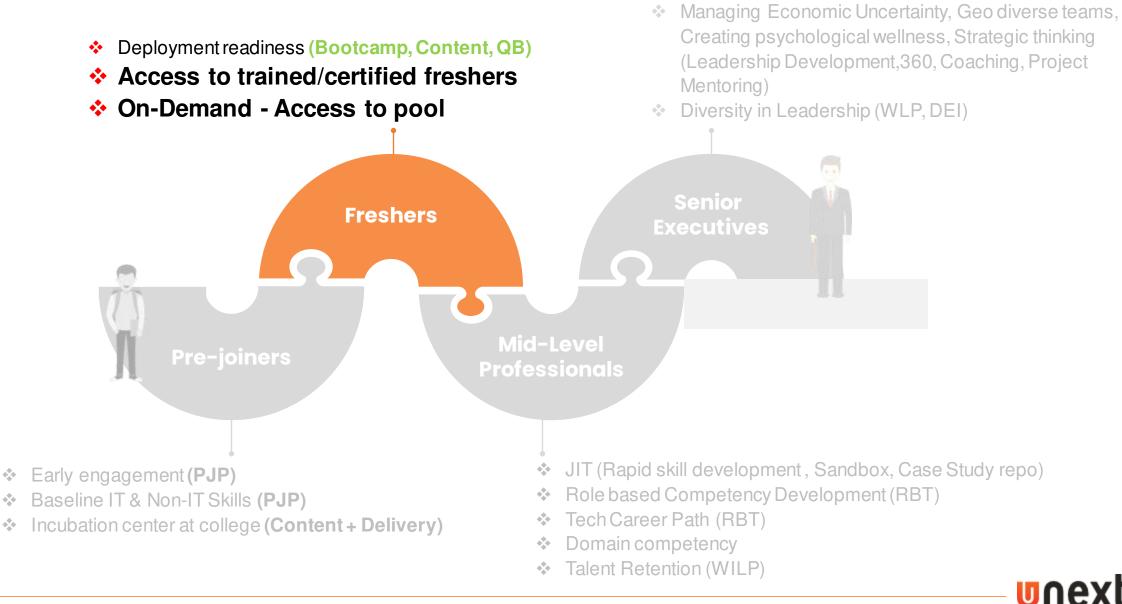


End-to-End Performance View



Sustained Engineering (SRE) Bootcamp - Performance

Employee Need – Solution Life Cycle



On Demand – Access to Talent Pool



Leverage the Alumni Pool through our University Certification programs,

- Familiarity and Quality Control
- Seamless Integration
- Higher Retention due to engagement

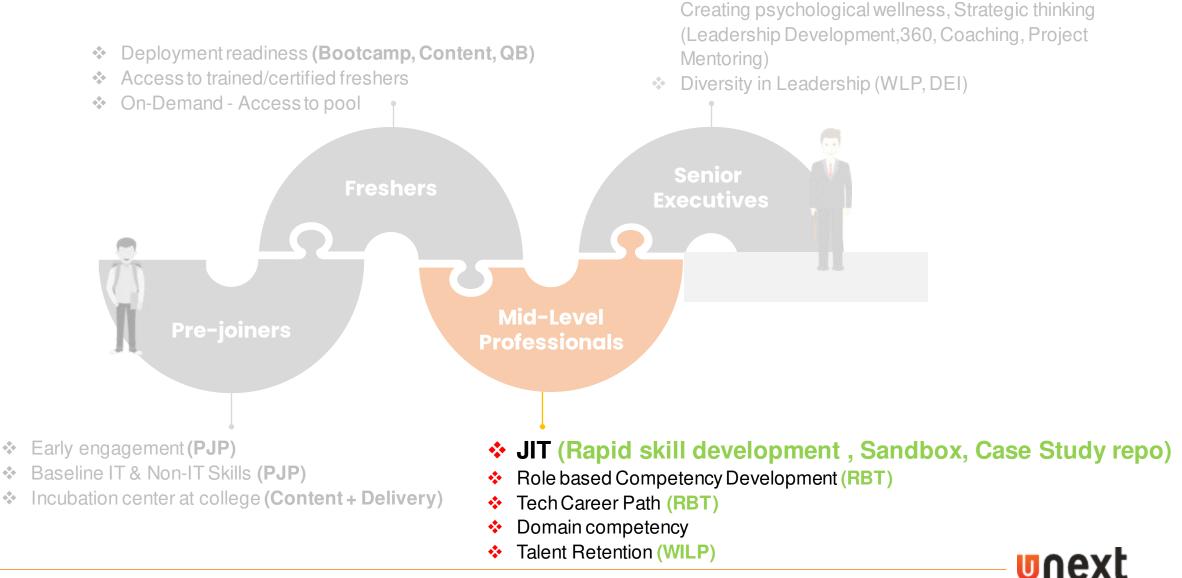


Leverage the Existing Pool through our University Certification programs,

- Proximity to Graduation
- Client-Specific Training
- Cost-Saving



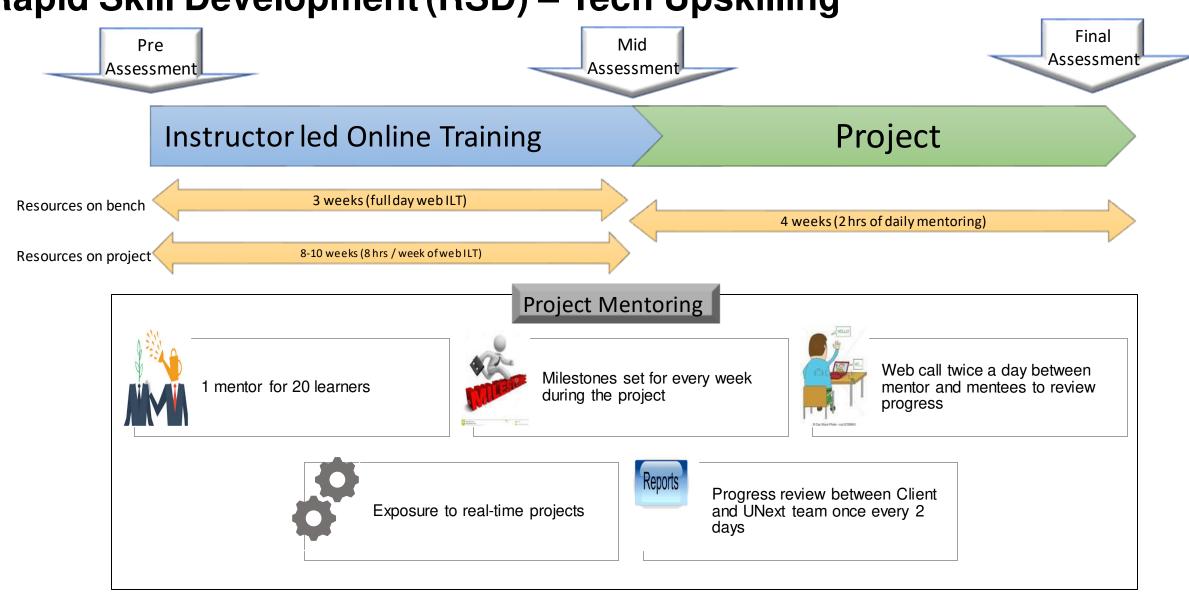
Employee Need – Solution Life Cycle



Managing Economic Uncertainty, Geo diverse teams,

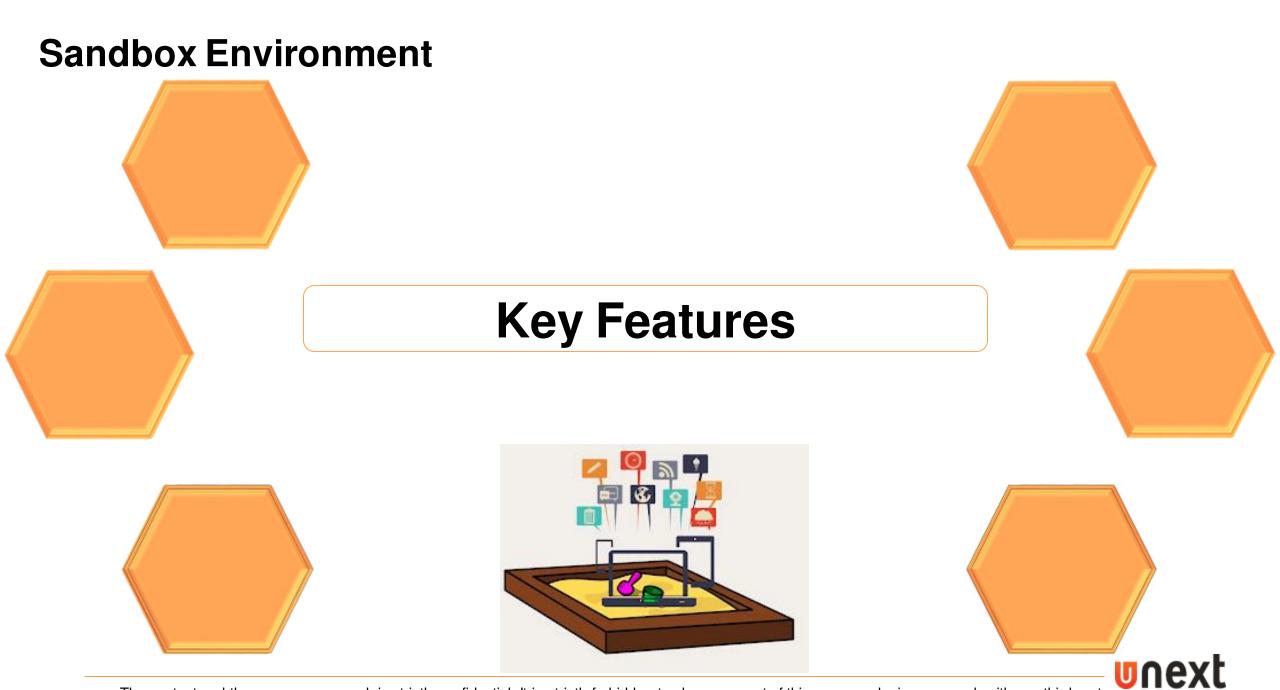
Our Competency Development Framework

Proficiency	Blended Learning	Assessment Types	Assessment Category	Learning Outcomes
Level 1 Beginner	80% Self-Paced 20% ILT	✓ MCQ	Knowledge	 Knows all terms associated with the technology Understands importance of the technology across various industries Can solve simple problems – based on predefined rules
Level 2 Intermediate	50% Self-Paced 50% ILT	✓ MCQ✓ Simple Case Studies	Knowledge + Skill	 Can understand more complex situations that are not first of its kind Can apply the technology to these more complex situations successfully Is able to understand the contextual influence on the usage of the technology and vice versa
Level 3 Advanced	20% Self-Paced 80% ILT	 ✓ MCQ ✓ Medium Case Studies ✓ Internal Journal Submission 	Knowledge + Skill + Demonstration	 Is able to review implementations of others Is able to apply the technology to situations of any complexity Proactively manages risks associated with usage of a technology based on experience and knowledge
Level 4 Expert	20% Self-Paced 80% ILT	 ✓ MCQ ✓ Complex Case Studies ✓ SME Interview ✓ External Journal Submission 	Knowledge + Skill + Demonstration	 Knows how to compare and contrast related technologies Can create solutions from scratch Is able to review implementations effectively Is able to perceive new use cases of technologies

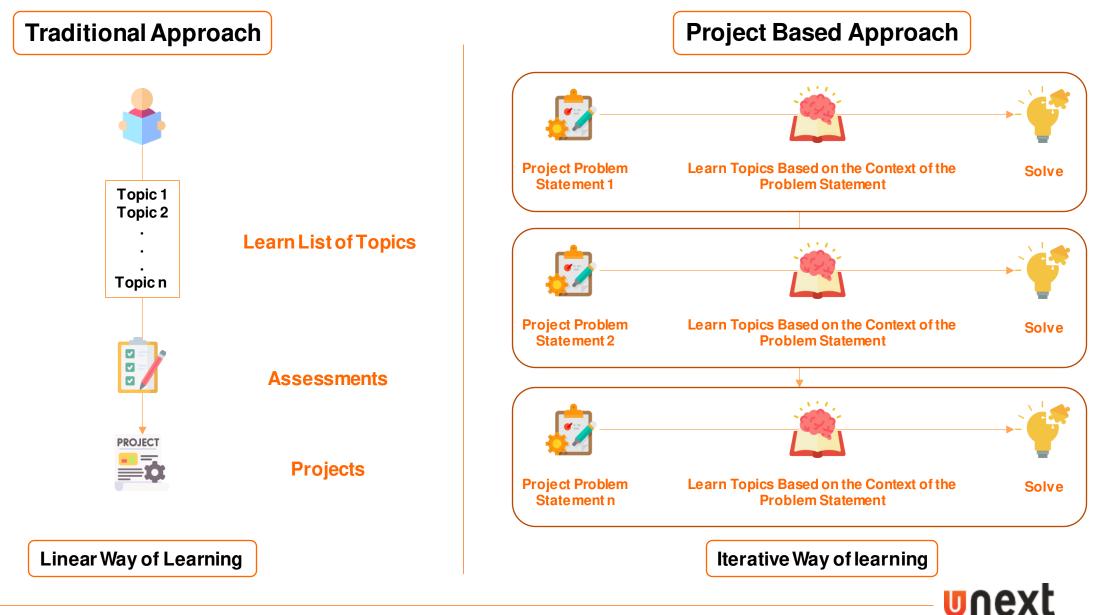


Rapid Skill Development (RSD) – Tech Upskilling

The content and the program approach is strictly confidential. It is strictly forbidden to share any part of this program design approach with any third party



Learning Approach – Traditional Vs PBL

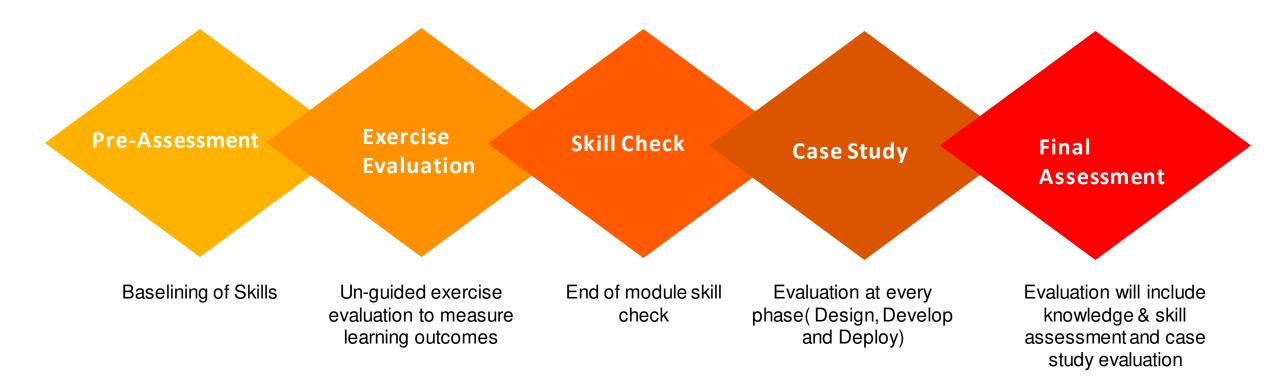


Sample Case Study Repository

SI.No	Case study	Domain	Description			
1	Forecasting Airline Passengers	Aerospace	Forecast the monthly airline passengers for the next three calendar years. A detailed recommendation aiming to boost revenue must accompany the results.			
2	Unmasking Credit Card Fraud: Leveraging Machine Learning for Proactive Detection		In this research case study, we delve into the pervasive issue of credit card fraud and propose a proactive machine-learning approach for fraud detection.			
3	Mask identification at Bank	BFSI	A popular bank is facing challenges with its facial recognition system due to an increasing number of customers wearing face masks during the Cupandemic. To overcome this issue an ML/DI model needs to be developed.			
4	Modernizing the Oakville Bank System		By leveraging the power of Python and database technology, this system revolutionizes traditional banking practices and sets the foundation for an efficient and modern banking experience.			
5	Currency Exchange Odyssey		Currency Converters aim to maintain real-time information on current market or bank exchange rates so that the calculated result changes whenever the value of either of the component currencies does.			
6	Credit Assessment in Financial Services		Determining whether customers are likely to repay the loan amount, thereby reducing NPAs and increasing profitability.			
7	Stock Management		Automate and improve the stock management process by creating a database driven.			
8	Indian Stock Market Analysis		Forecast the stock prices of selected constituents of the Sensex while understanding the impact of critical events along with the influence of interest rate market performance.			
9	Quality Control in Concrete	Construction	Using ML/DL model to solve the problem of measuring concrete compressive strength without additional equipment.			
10	E-Commerce Review sentiment analy sis	E-commerce	An E-commerce company is tackling the challenge of varying sales for different products and aims to enhance customer satisfaction by providing insights on product quality and user feedback.			
11	Data Modeling for E-commerce with MongoDB	E-commerce	Efficiently tracking inventory, handling order processing, managing payments, and building strong customer relationships demand a well-			
12	Patient Record Monitoring System		The Patient Data Management Application ensures streamlined storage, retrieval, and maintenance of patient records.			
13	Predicting Medical Expenses	Healthcare	Insurance companies determine their premiums based on various factors and considerations. The goal is to set a price that is sufficient to cover potential claims and operating costs while remaining competitive in the market			
14	Ohio Clinic-Meeting Supply and Demand		Addresses the issue of overcoming losses in the healthcare domain.			
15	News Article Analysis	Media	The web development team at the media corporation, needed a solution to categorize millions of news articles on their website efficiently.			
16	Data-Driven Insights for Sales Forecasting		Explores how Tesco Supermarkets leveraged data-driven approaches to gain valuable insights and make informed decisions.			
17	Retail data set		A retail company "ABC Private Limited" wants to understand the customer purchase behavior (specifically, purchase amount) against various products of different categories.			
18	Toy Rental	Retail	Offer premium toys on rent based on a survey revealing kids' short attention spans and parents' affordability challenges.			
19	Customer Purchase Behav ior Analy sis in Retail		Understand the customer purchase behavior (specifically, purchase amount) against various products of different categories.			
20	Adidas Retail Stores Segmentation		Segment the adidas retail stores to gain valuable insights into the performance of its retail stores.			
21	Customer Churn Prediction for Telecommunication Company	Telecom	Developing a machine learning-based system for Customer Churn Prediction at Telecommunication Company enabling the timely identification of customers at risk of churning and facilitating personalized retention strategies.			
22	Customer Segmentation and Targeted Marketing for Telecommunication Companies		The objective is to enable personalized marketing campaigns that effectively engage different customer segments, leading to improved customer satisfaction, retention, and revenue growth			

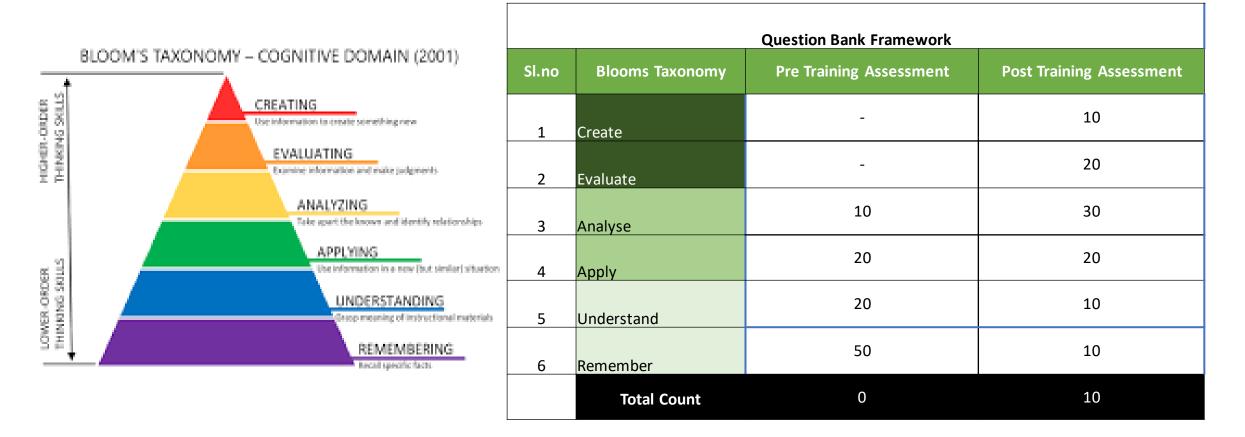


Assessments: Continuous Measuring of Learning Outcomes





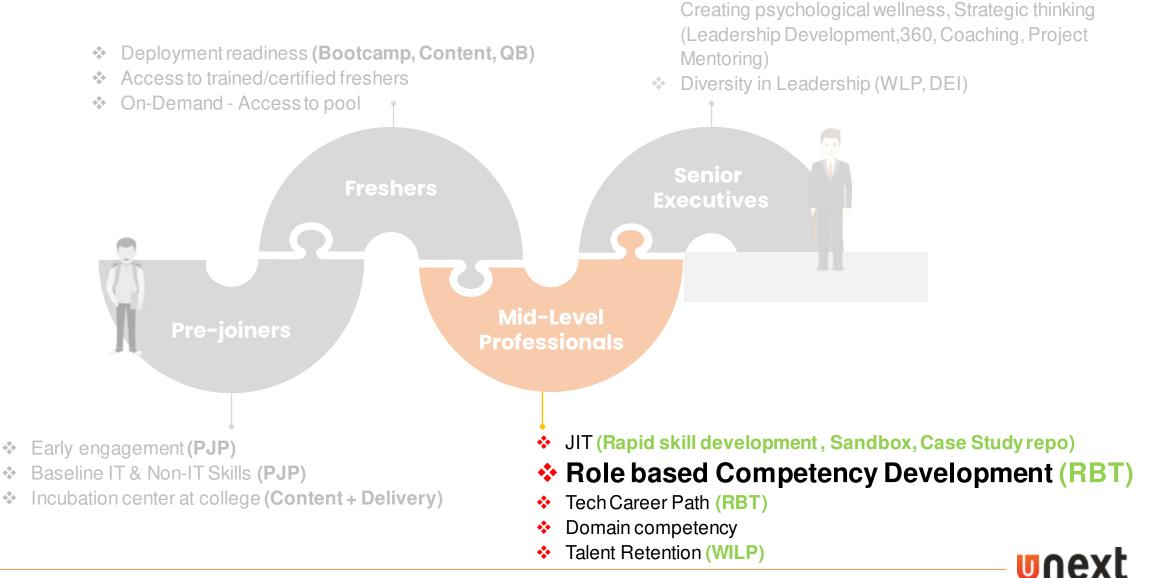
Question Bank



Large Question pool of 10000+ across 100+ topics Questions tagged to topics, subtopics, taxonomy



Employee Need – Solution Life Cycle



Managing Economic Uncertainty, Geo diverse teams,

JIT – Professional Upskilling

Improving Self

- Building a Consulting Mindset
- Business Communication
- Business Planning
- Communicating Architecture to Business Stakeholders
- Delighting Customers
- Facilitation Skills
- Managing Project Plans
- Nurturing Technical and Professional Excellence
- Operational Excellence
- Professional Contribution
- Systems Thinking
- Technical Thought Leadership: developing perspectives and Professional Contribution
- The Yin-Yang of Software Development: Creativity and Innovation

Improving Business

- Achieving Customer Satisfaction through Requirements Understanding
- Customer Delight: Building the Minimum Awesome Product
- Customer Personas and Requirements Understanding
- Engineering Solutions: the technical and business factors in realizing solutions
- Executing Agile Projects
- Facilitating customer journey through Design Thinking
- Intrapreneurship and Value Creation
- KSF Based Project Management
- Quality Improvement using CMMI





JIT – Professional Upskilling

Executive **Growth Mindset** Professionalism Mindset Business The Zen of The Zen of Probing Right Communication Listening Listening Presentation Collaborative Email Etiquette Teamwork Skills Working Time Creativity and Building Trust Building Network Management & and Credibility Innovation Productivity Holding Difficult Working in **Building Trust** Smart Time Conversations Virtual World and Credibility Managers

Beginner Level

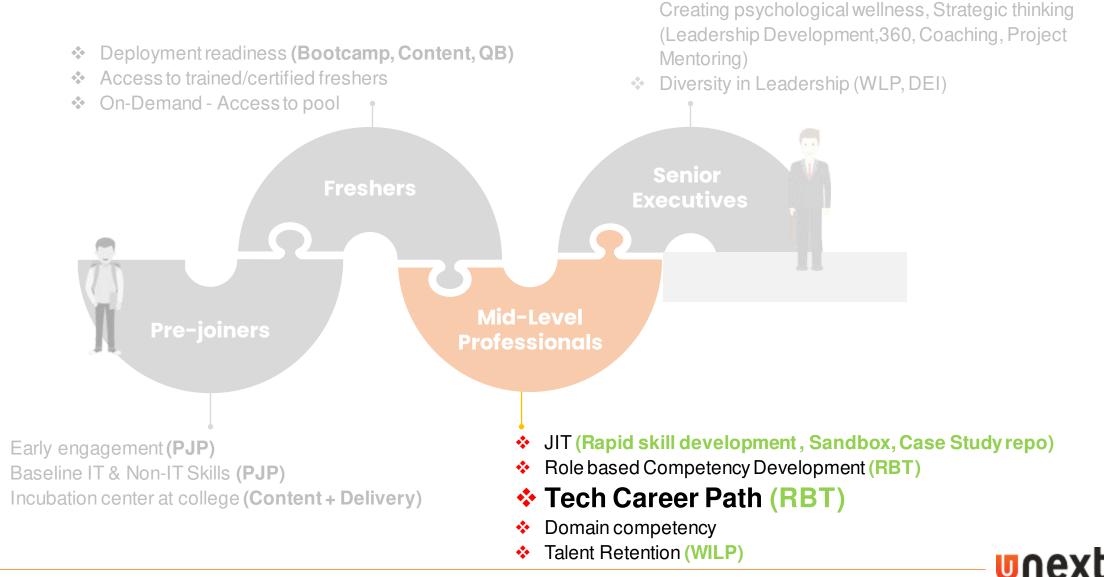
Intermediate Level



Employee Need – Solution Life Cycle

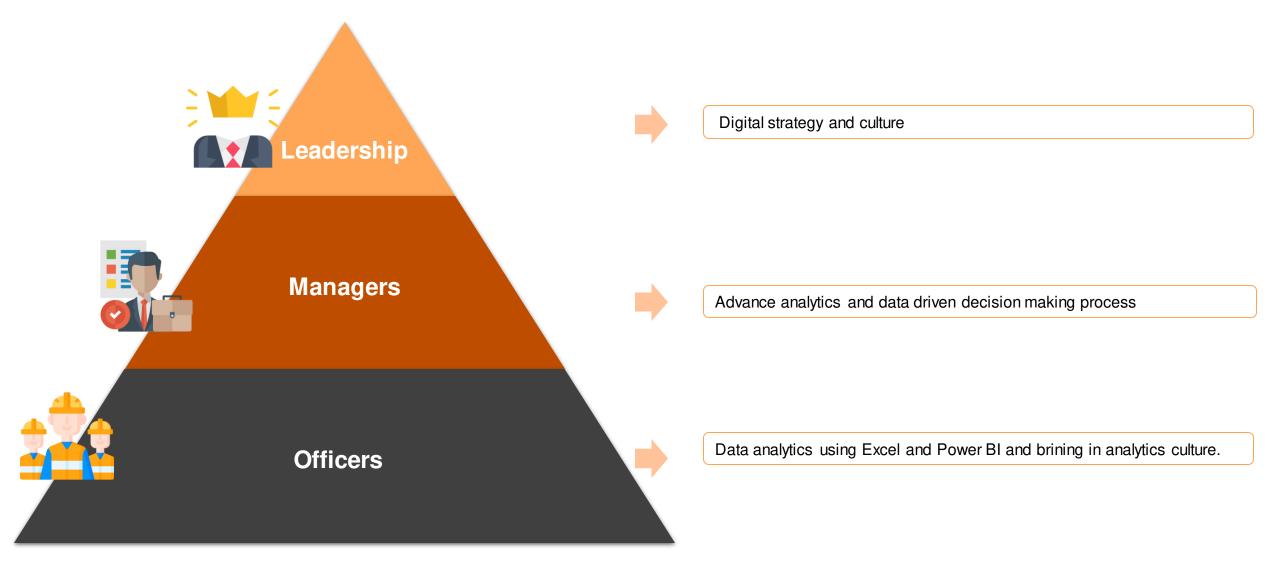
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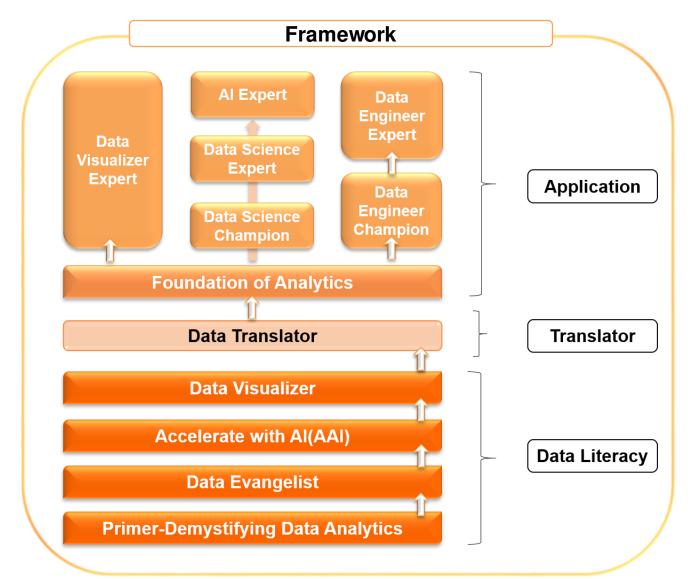
Managing Economic Uncertainty, Geo diverse teams,

Skilling across Job Roles – Digital Literacy



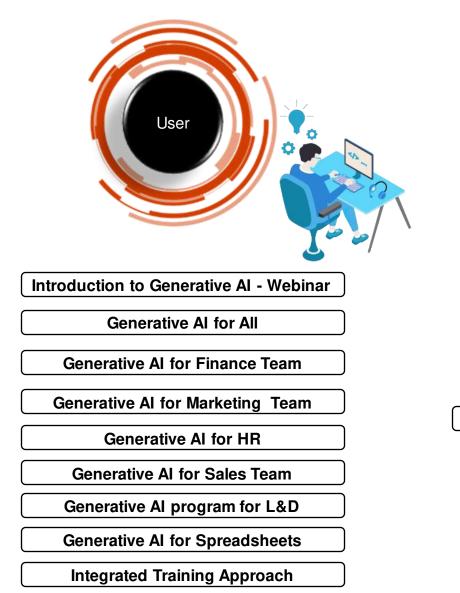


Upskilling Program – Academy of Analytics





Upskilling Program – Gen Al







Al Assisted Programming for Developers

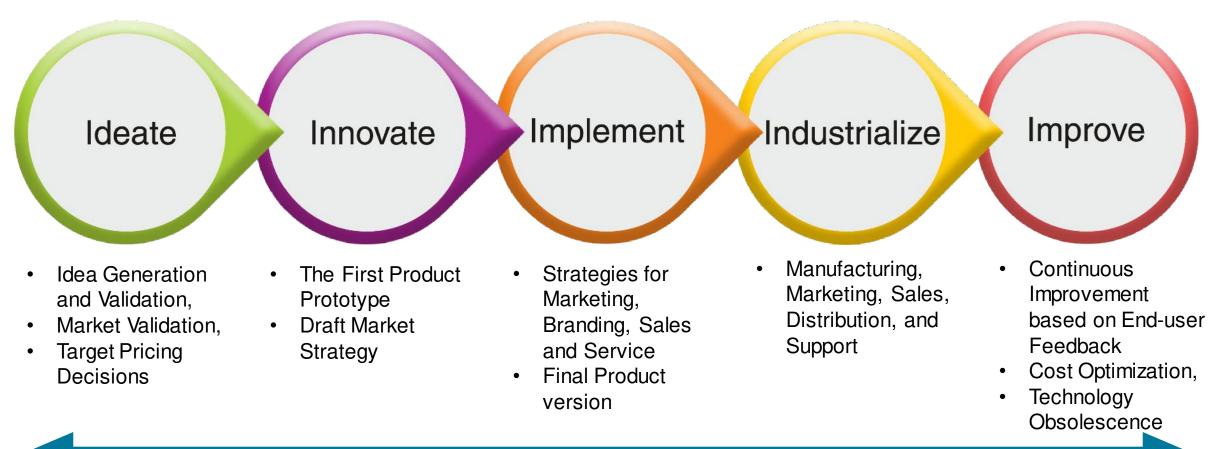
Generative AI for Data Science

Customised Program for Developers



Product Management

Our Approach - 5i Framework

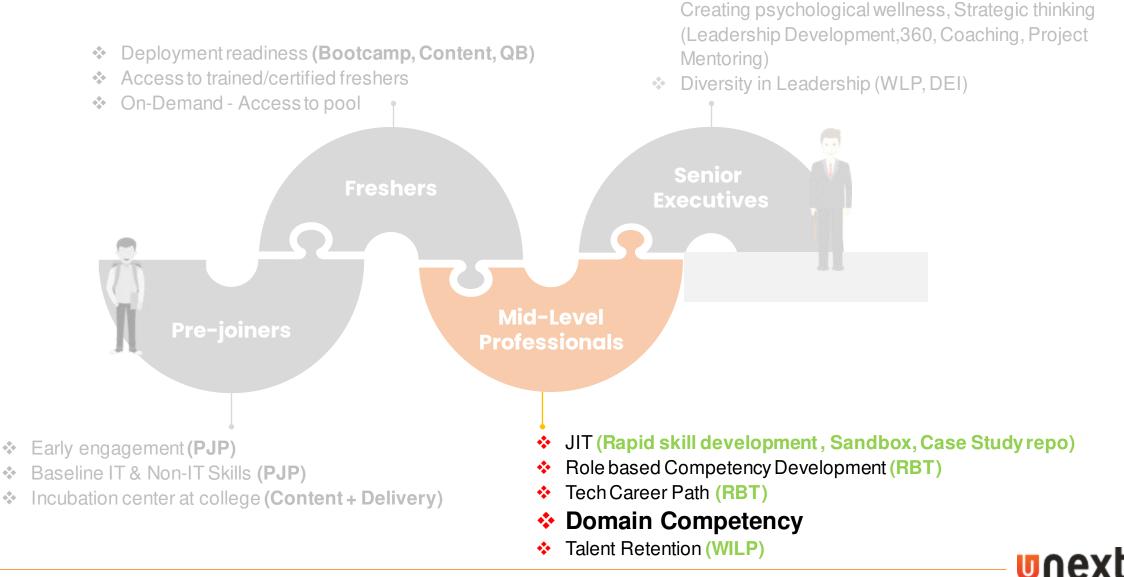


Coaching by faculty helps improve the learner's attitude, and level of professionalism

· We work with our clients to understand the complexity of the problems the learners are expected to handle when they join projects

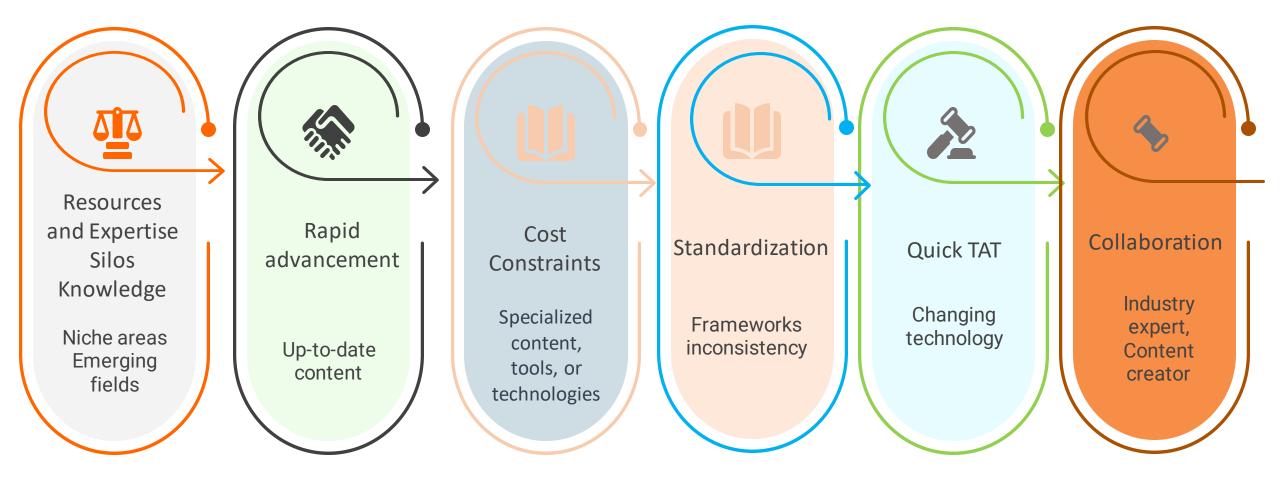
We use client specific case studies, situations, and problem statements.

Employee Need – Solution Life Cycle



Managing Economic Uncertainty, Geo diverse teams,

Domain Training - Considerations







State-of-the-Art Studio

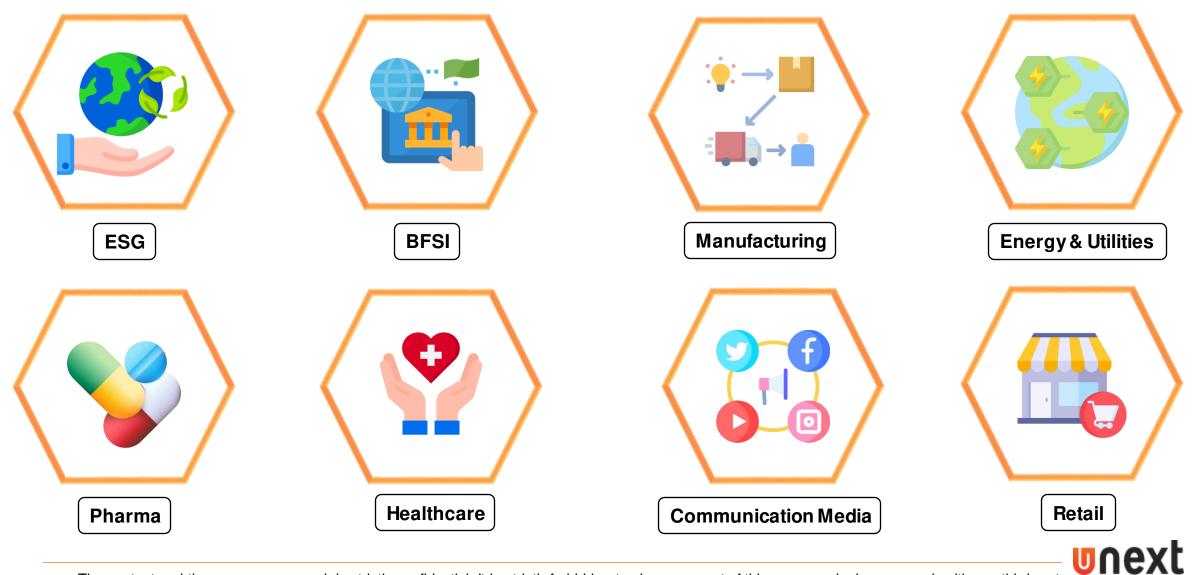


- ✓ Sony FX6 4K cinema grade camera for top level video quality.
- ✓ Panoramic green screen with state-of-the-art LED studio lighting.
- ✓ Behringer 32 channel audio mixer with professional microphones to record the best audio quality.
- TriCaster video mixer system to live edit the videos and has the capability to live stream them to online platforms.
- ✓ 86" Smartboard with industry leading touch screen for superior learning engagement & outcome

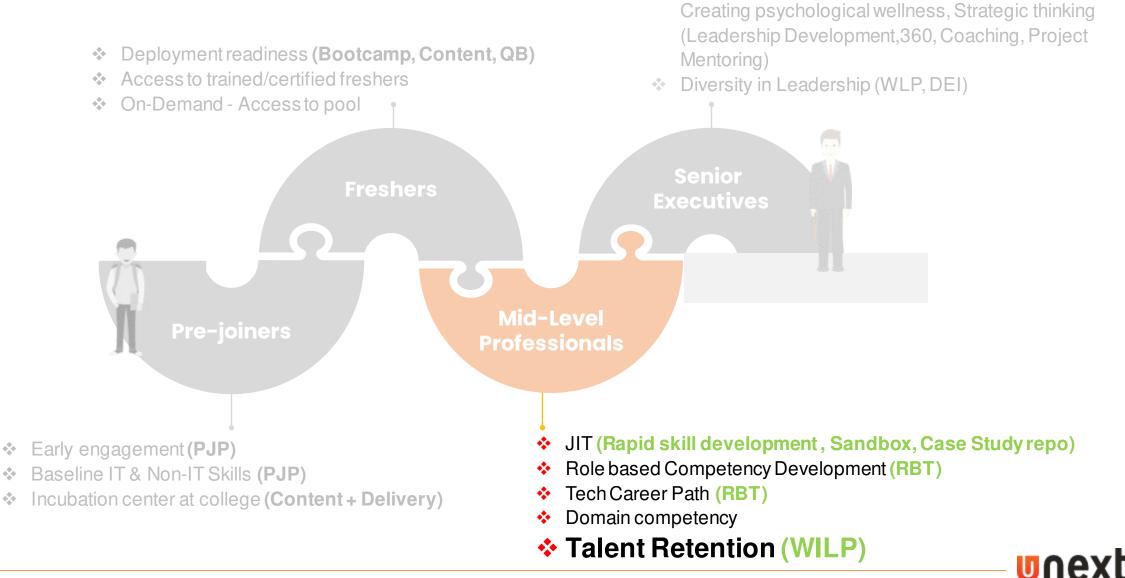


Domain Training

Key Domain Trainings We Have Delivered



Employee Need – Solution Life Cycle



Managing Economic Uncertainty, Geo diverse teams,

Work Integrated Learning Programs(WILP)

□ Customized to meet business/industry needs

WIN-WIN

□ Institute of Repute

□ Aspirational qualification

□ Access to experts from academia & industry

Back to School

□ Connected Community & Culture of learning

□ Self-esteem

Retain & Nurture internal talent

□ Basically "Brings the Zing back"!



University Tie -Ups

Indian University



Manipal Academy of Higher Education



T. A. Pai Management Institute

MANIPAL INSTITUTE OF TECHNOLOGY (A constituent unit of MAHE, Manipal)

Manipal Institute of Technology (MIT)



IIM, Indore





University of Chicago



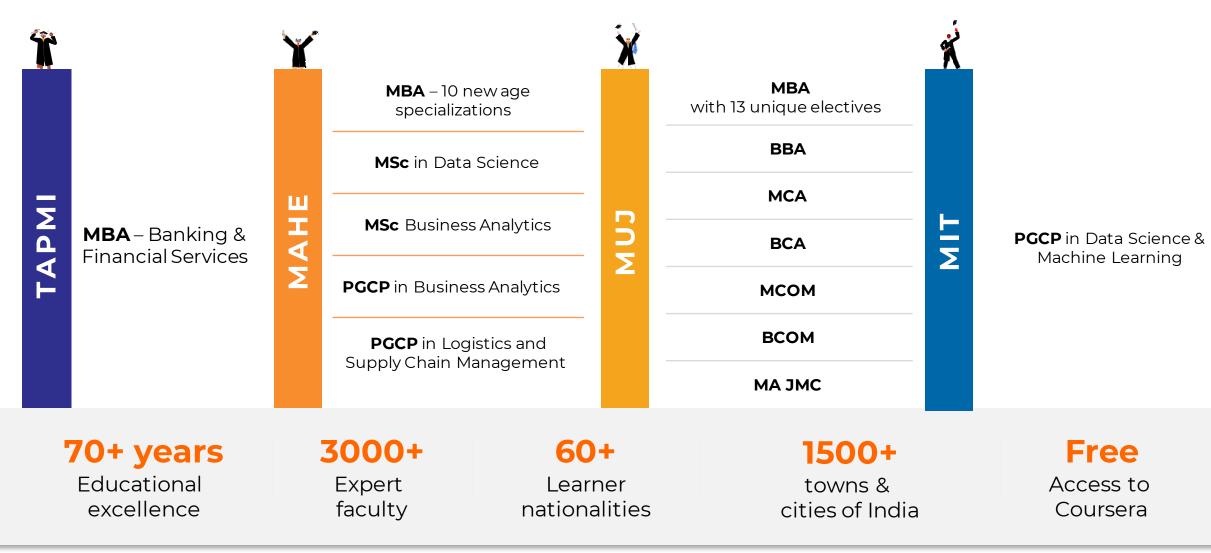
University of Maryland



University of Illinois

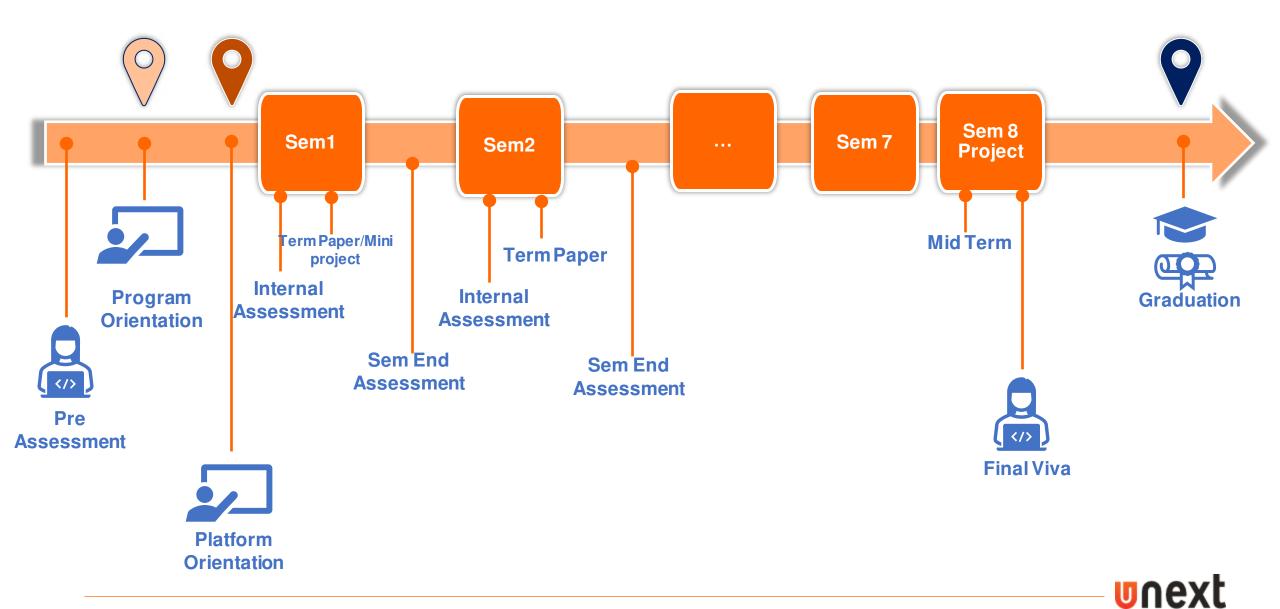


WILP Programs Offered



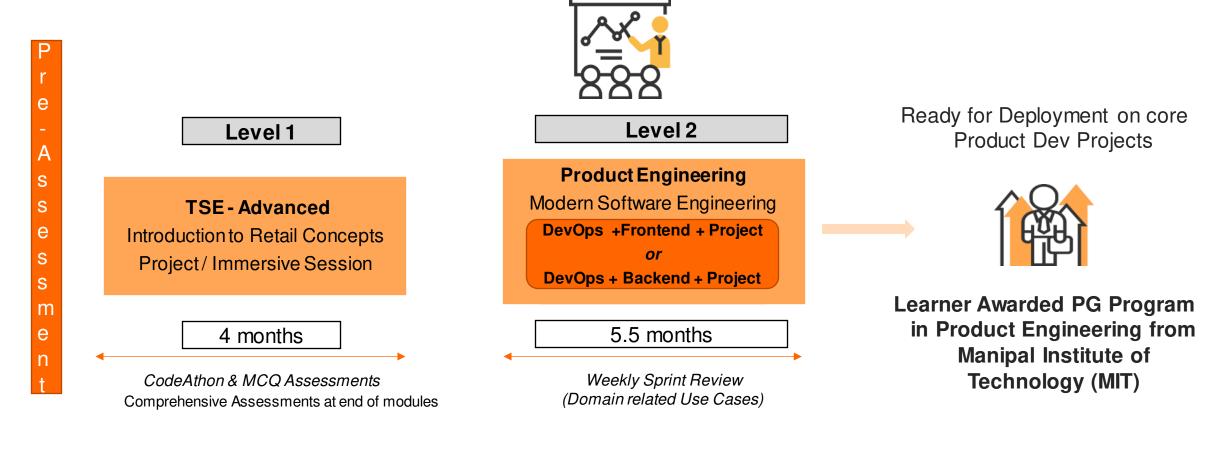


Sample Program Design Flow



Program Design – Tech support to Product Engineer

TSE Full Stack Upskilling



38 Weeks (9.5 months)

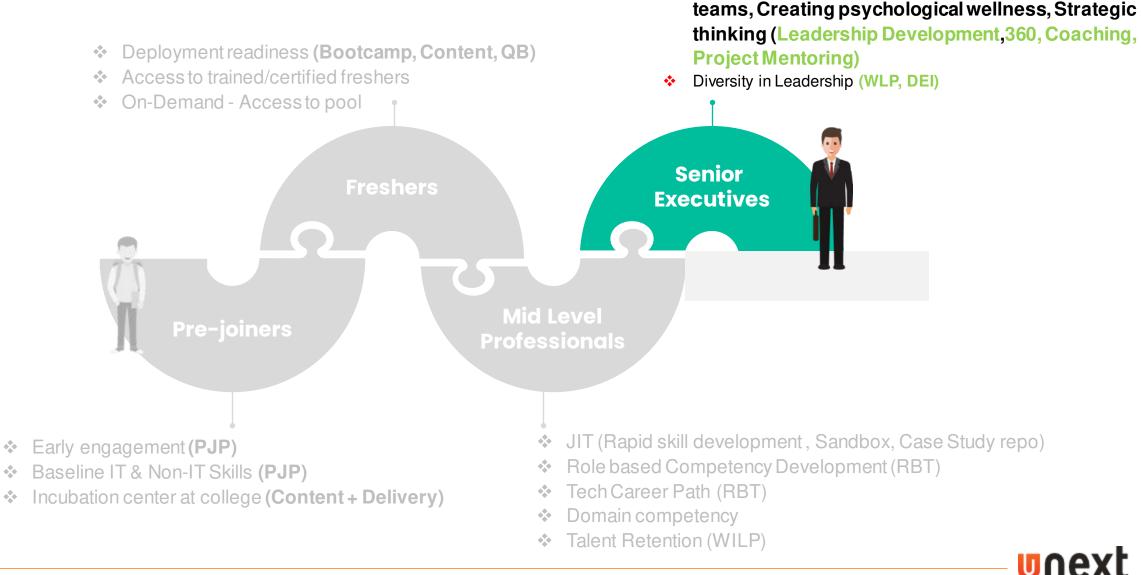


Convocation Ceremony





Employee Need – Solution Life Cycle



**

Managing Economic Uncertainty, Geo diverse



Catalogue of Professional and Leadership Modules

Architecture Competency Development

- ✤Coaching
- Tech for Business
- Leadership Assessment Framework





Leadership Upskilling – Professional



Managing Self

- U Who Am I?
- □ Critical Thinking & Problem Solving
- Dealing with Ambiguity
- Emotional Intelligence
- □ Influencing for Impact
- □ Influencing without Authority
- □ Intrapreneurial Thinking
- □ Negotiation Skills: Selling your Ideas
- □ Strategic Thinking
- Successful Negotiation: Essential Strategy and Skills
- □ The 360-degree Leadership
- □ The Zen of Listening



- □ Coaching and Mentoring Skills
- Conflict Management
- Delegating Skills
- □ Leadership Styles
- □ Leading Teams
- Motivating Employees for Performance
- □ Transactional Analysis and Collaboration
- Working Across Cultures

Managing Business

- Creating Buy-in
- Embracing Change in the VUCA world
- Organizational Competence
- Organizational Savvy: The Power of Positive
 - Politics
- Data-driven Decision Making
- □ The Art of Data Storytelling
- □ Strategic Business Planning
- Managing Change
- □ Strategic Communication





Catalogue of Professional and Leadership Modules

*****Architecture Competency Development

Coaching

Tech for Business

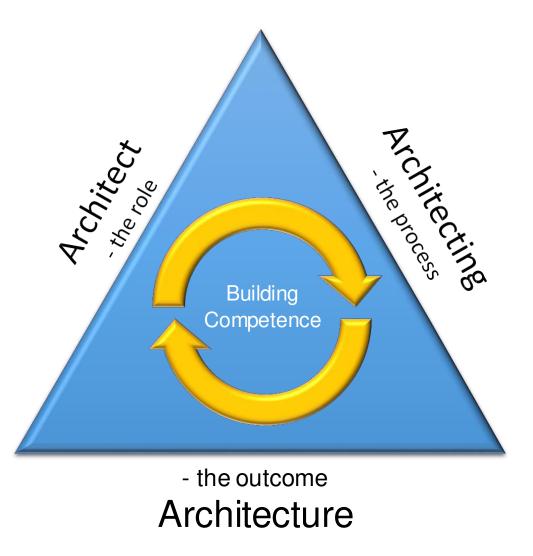
Leadership Assessment Framework





Motivation Advanced Roles This program fills a gap in training in the natural Need evolution of a technical professional who want **Role Models** to pursue a technical career path How to succeed? Leadership / **Professional? Only Functional** Few Programs There are very few structured training programs Most programs focus on functional areas Leadership and professional skills are left to the individual to develop Normally, technical professional needs help to understand what it takes to succeed Very few role models on the technical axis from whom aspiring architects can learn There is a need therefore, for a program that helps professionals manage the above challenges Advanced roles that senior technical professionals do not have structured development opportunities e.g., pre-sales, solutioning architect, product architect etc. Unex

Architect Competence Development Program



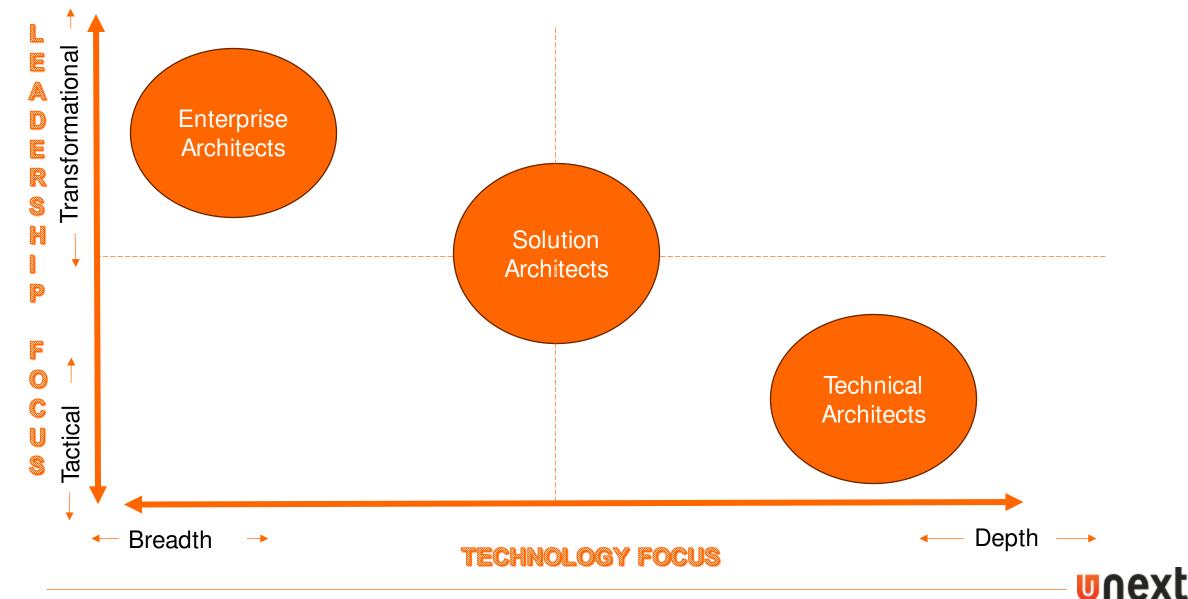


Architect Competence Development Program Levels

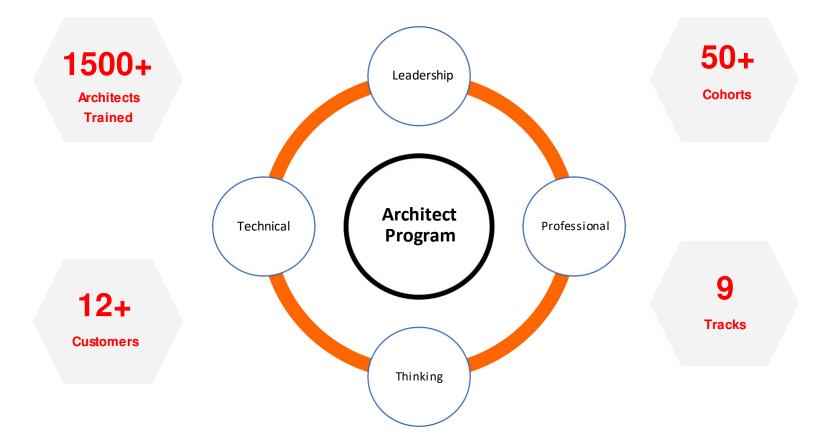




Leadership – Technology Focus Graph

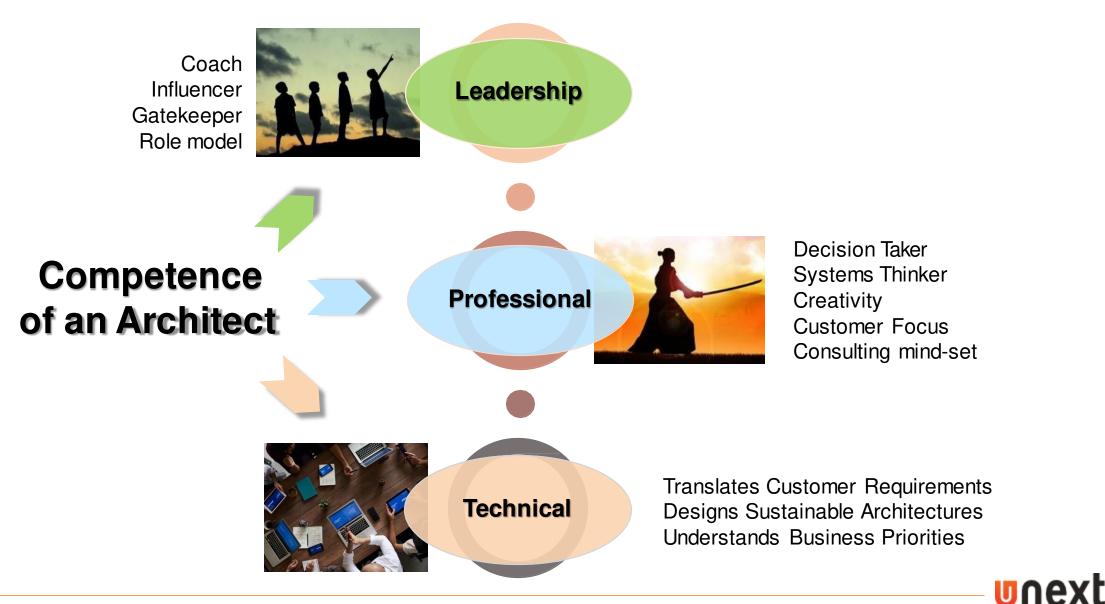


Our Existing Architect Program : Key Highlights

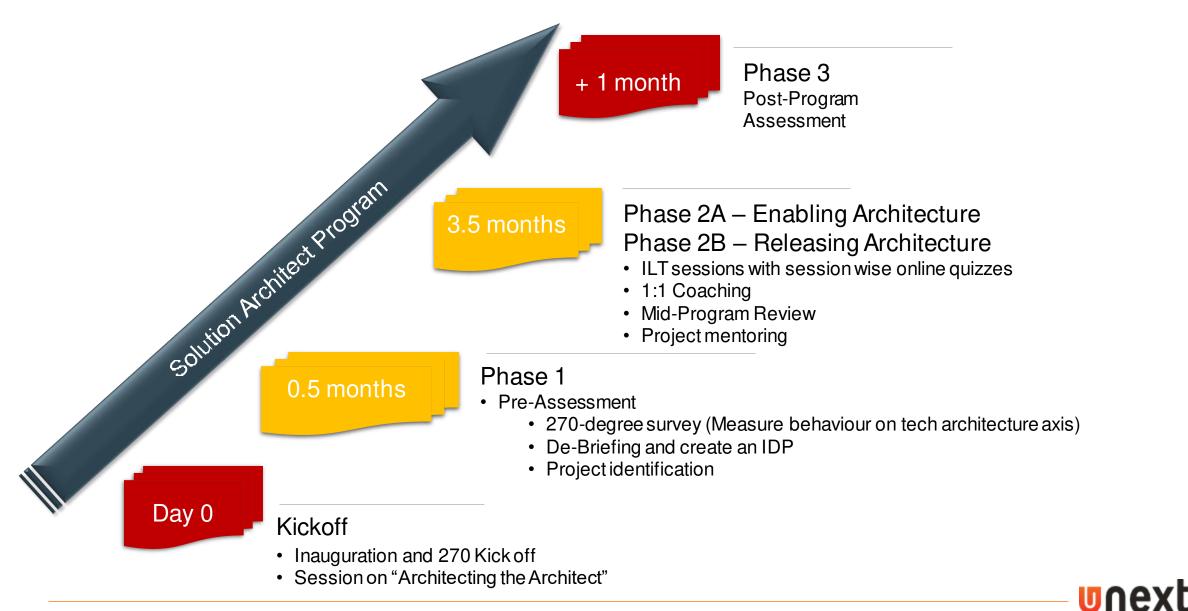


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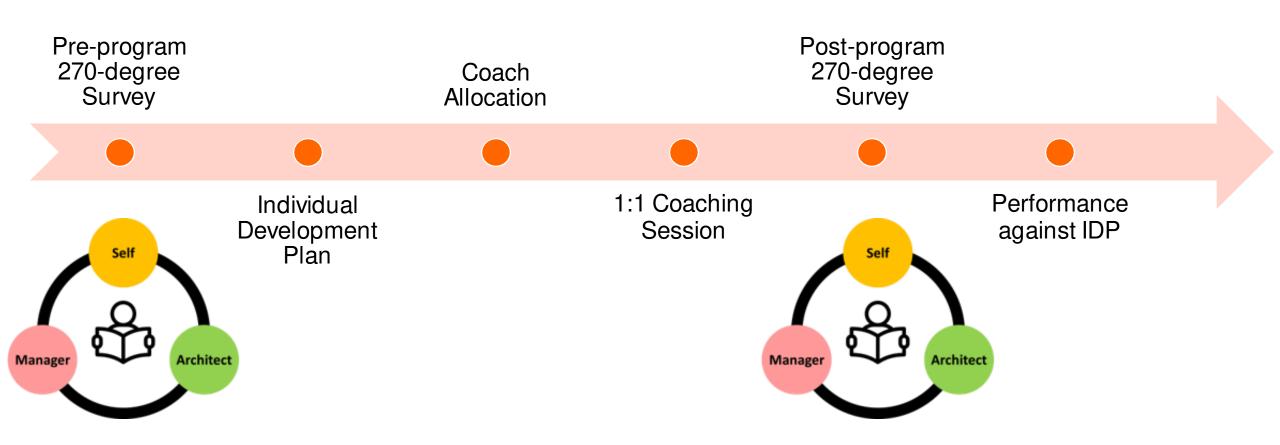
Architect Competency Framework



Program Plan

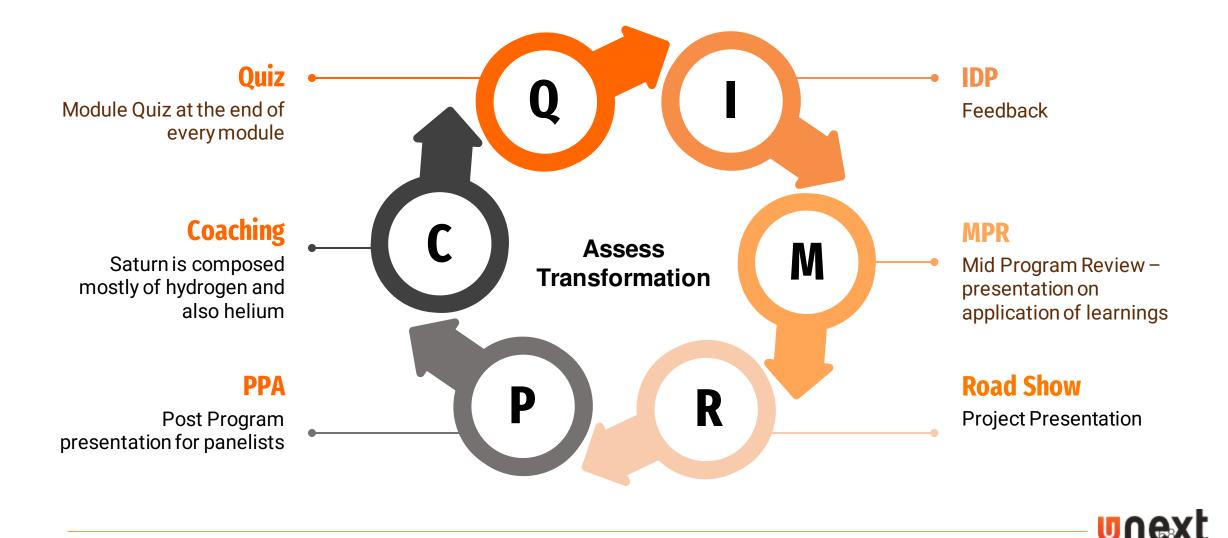


Individual Development Plan - 1:1 Coaching Plan



Unext

Enabling And Measuring Learning Outcome



Catalogue of Professional and Leadership Modules

Architecture Competency Development

*Coaching

- Tech for Business
- Leadership Assessment Framework





Context: Coaching as a Leadership Development Initiative

Coaching is a helping relationship set within an organization and business context

- Coaching formats include:
 - Life skill coaching
 - Business or functional coaching
 - Executive coaching
 - > Manager as a coach
 - Situational Coaching
- Whilst there is a common general process adopted for all 4 formats of coaching, the qualifications, skills, and experience of the coach will be different in each format.

♦ 8 to 12 Individual Coaching sessions of 2 hours each, over a period of 8 -12 months.



Catalogue of Professional and Leadership Modules

Architecture Competency Development

✤Coaching

Tech for Business

Leadership Assessment Framework





Tech for Business

ILT Session			ILT Session	Customised Case Study - Groups		Hands-on and Brainstorming session		Case study esentation and Q&A		
	Day1	Day2	Day3	Day4	Day5	Day6	Day7	Day8	Day9	Day10
	Program Orientation (30 mins)	Blockchain – Part 2	IOT – Part 2	Social media – Part 2	Mobility – Part 2	Analytics – Part 2	Cloud Migration – Part 2	Web 3.0 – Part 2	Generative AI - Part 2	Full Stack – Part 2
	Blockchain- Part 1	IOT – Part 1	Social media – Part 1	Mobility – Part 1	Analytics – Part 1	Cloud Migration – Part 1	Web 3.0 – Part 1	Generative AI - Part 1	Full Stack - Part 1	
Unext										

Catalogue of Professional and Leadership Modules

Architecture Competency Development

Coaching

Tech for Business

Leadership Assessment Framework





Criteria Used to Design Assessments

Employee Perspective

- Fair and perceived to be fair
- Decision is not based on a single event
- Takes overall performance into consideration
- Leads to possible developmental interventions

Organization Perspective

- Must truly differentiate performers
- Defensible
- Leads to possible developmental interventions

Process Perspective

- Easy to implement
- Repeatable
- Reliable
- Robust



Competences to be Measured



Functional Competences



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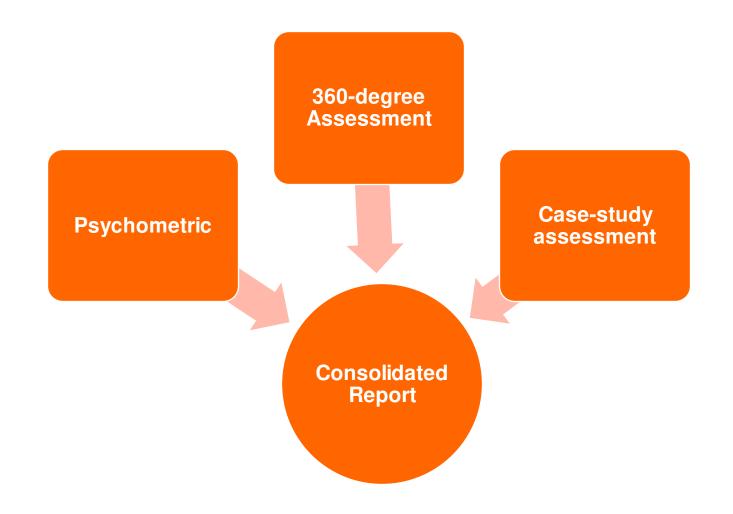
List of Competences for Delivery Organization - Sample

Leadership Competencies	Professional Competencies	Functional Competencies
 Building a Collaborative Culture and Mindset Coaching for performance Delivers on commitment Intrapreneurial Mindset Story-telling Displays confidence Being trustworthy Networking 	 Problem Solving Conflict resolution Negotiation Decision Making Drives urgency Emotional Intelligence Communication skills Tenacity Curiosity 	 Commercial savviness Project/Program Management Innovation Management 6-sigma toolset Market insights & Analysis Business Strategy Technology Strategy Delivering against commitment Clients' s Service Offerings



Levelling is based on ...

- Competence is a combination of Knowledge, Attitude, Skills, Habits
- Knowledge and Skill can be measured through self-assessments
- Attitude and Habits are through behavioural assessments
- Three sources of inputs that will be used for levelling:
 - Psychometric MBTI, DISC, Hogan etc
 - 360-degree assessment (Self, Manager, Peers, Team members)
 - Case-study based self-assessment



Unex

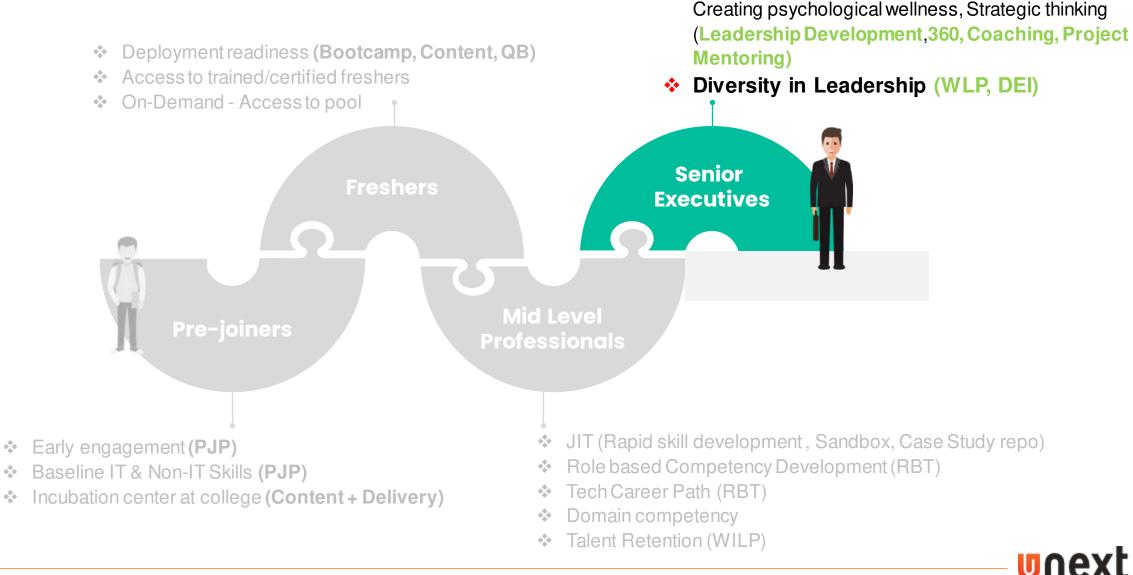
Grading Per Competence Per Individual

Strength/Weakness Individual Development Plan How well He/She is playing the current role

				Role 1	Role 2	Role 3
	Outcomes expected from the Role	Novice	Basic	Practitioner	Expert	Guru
C1	Building trusted relationship across the Client organization			Y		
C2	Understand the client's business & IT strategy/roadmap			Y		
C3	Understand the competitive landscape of the client			Y		
C4	Bring Market trends/Analyst POVs/client's offerings on Client/Account relevant areas			Y		
C5	Understand the Contract/SOW – KPI+, POR, Deliverable etc.			Y		
C6	Drive delivery by standard metrics – Cost, effort, schedule, quality		Y			
C7	Drive innovation & Continuous improvement agenda				Y	
C8	Drive the QBRs and other client meetings as applicable				Y	

- 1) A person at Novice level may have knowledge but no experience on the competences being measured
- 2) Minimum expectation for a Role 1 is he/she should be at the practitioner level
- 3) Minimum expectation for a Role 2 is he/she should be at the expert level
- 4) Expectation for a Role 3 is he/she should be at the guru level

Employee Need – Solution Life Cycle



*

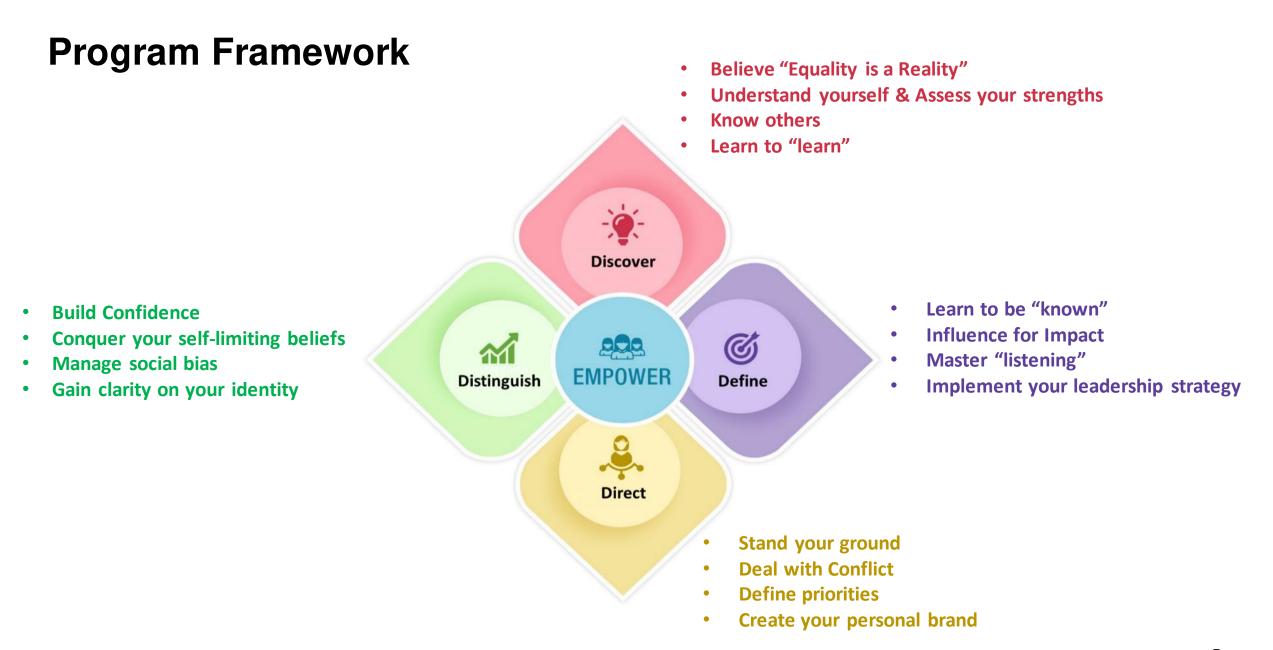
Managing Economic Uncertainty, Geo diverse teams,

Diversity In Leadership (WLP and DEI)



Women Leadership

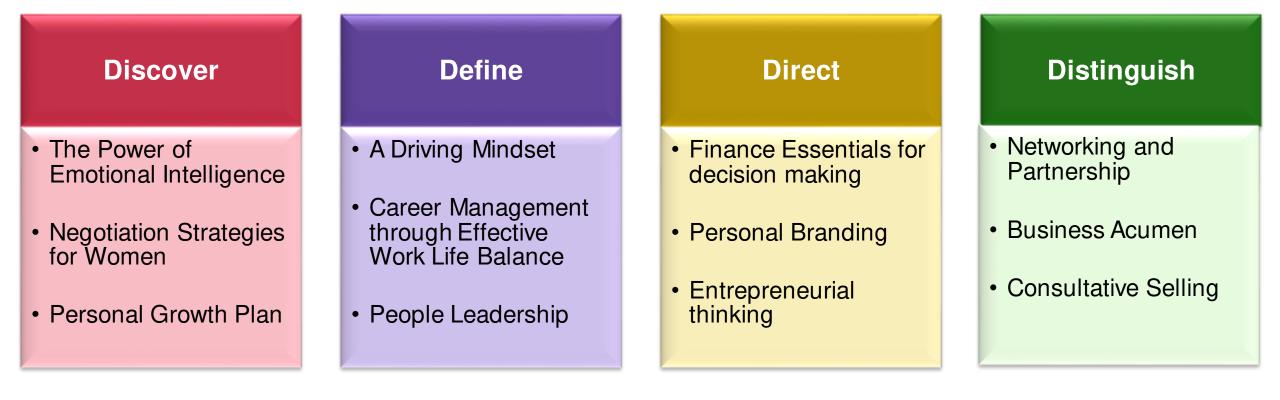






Module Details





Diversity, Equity & Inclusion



DE&I Program Sample Modules



- Introduction to Diversity, Equity, and Inclusion
- ✤ Gender Intelligence
- ✤ Unconscious Bias
- Work Microaggressions: Identification and Mitigation
- Diversity vs. Inclusion: Striking the Balance
- Systander Intervention: Taking Action for Positive Change
- Sustaining DEI Initiatives for Long-Term Impact



Lumen and Epic.U



Virtual Training – Driven through LMS Platform

LMS platform has:

Content

- Presentation deck
- Self paced (Videos)
- Reading material
- Recorded sessions

Assignment

- Quizzes
- Coding Integrated coding platform

Assessment

- MCQ
- Coding–Integrated coding platform
- Camera based Remote Proctored

Performance

- Grade book
- Leader board

٢	SMU SIKKIM MANIPAL Lucadated by NAAC			
12	Course Dashboard	Dashboard > All Courses > Get Started > Gswl-2022 > Become Data > Content Area		UNext Learning 🗸
Dashboard	Content Area	Become data smart	() Class	Performance II Class Progress
All Courses	Live Classroom Sessions		Content Builder Publish All	Preview Filter *
ନ	📑 Quiz			
Gamification	Assignments	Title	Created Date	Status
\\ Content	Discussion Forums	Demo Quiz - Jan'23	18 Jan 2023	Published
Collection	Programming Lab	More Info 🗸		
2 Analytics	📋 Today's Tasks	DataSmart Level 0 Info v	16 Nov 2022	Published 💽
	Calendar	🕀 🛑 Architect Program	16 Nov 2022	Published
	8 Gamification	More Info v		
		O1 Analytics with Excel Video More Info	16 Nov 2022	Published (
	All Notes	02 How to get help	16 Nov 2022	Published
Config &	All Q&A	More Info v		
	Bookmark List	03 Data Tables -What is a Pivot Table	16 Nov 2022	Published (



LumenAl

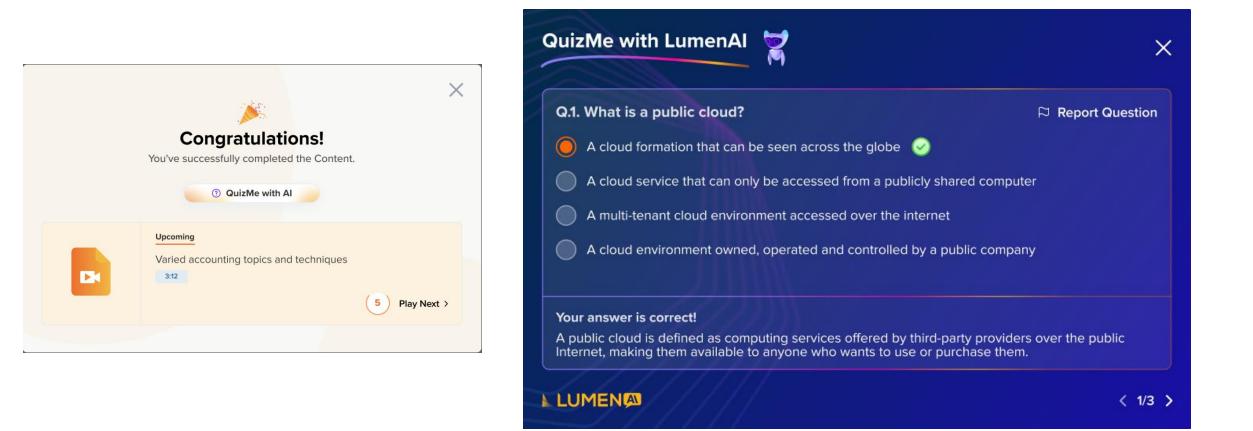




- ✤ Reinforcing learning with Lumen-AI Generated Quiz
- Simple & Expert explanation with LumenAI
- Summarizing a content with LumenAI
- ✤ AI based compilation to simplify error during programming practice

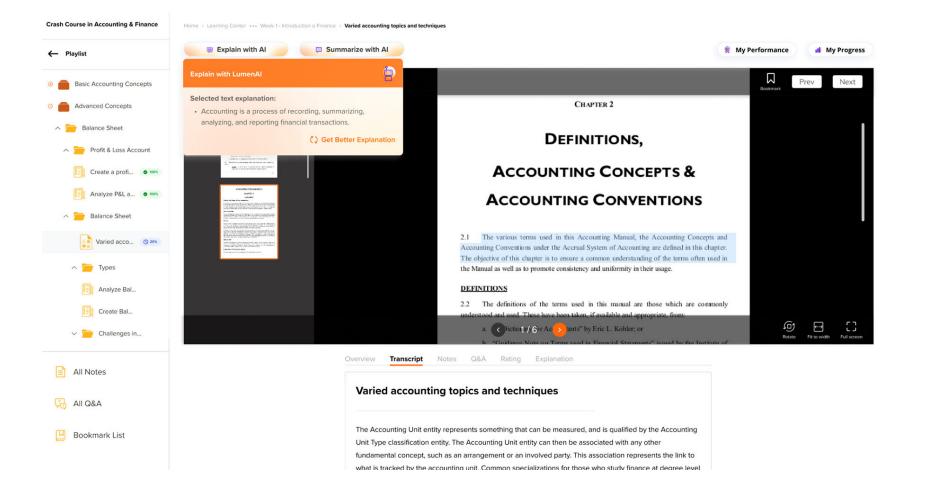


Reinforcing learning with LumenAl Generated Quiz





Simple & Expert Explanation with LumenAl



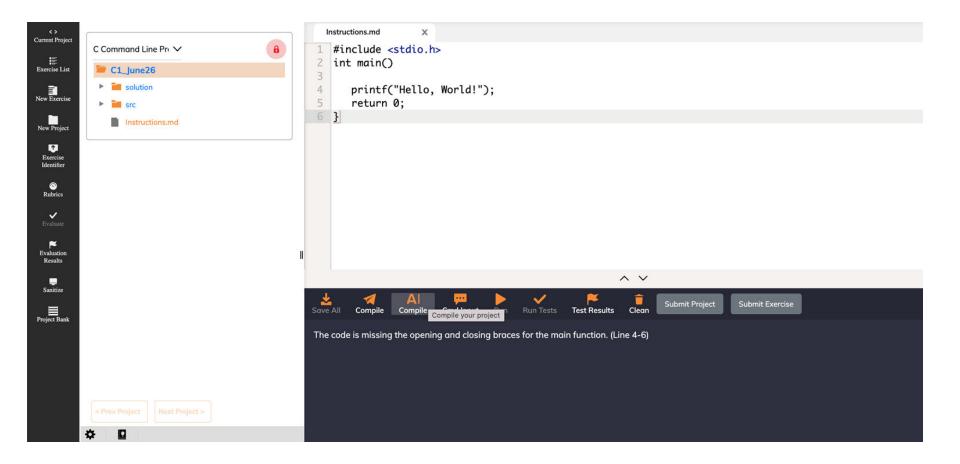


Summarizing Content with Lumen-Al





Al based compilation to simplify error during programming practice





Presenting Epic.U

The Social Learning & Collaboration SuperApp from UNext

What Is Epic.U?

It's the ultimate social learning & collaboration app where members can engage, feel empowered, and ultimately excel at workplace.

How Epic.U Elevates Workforce Transformation?

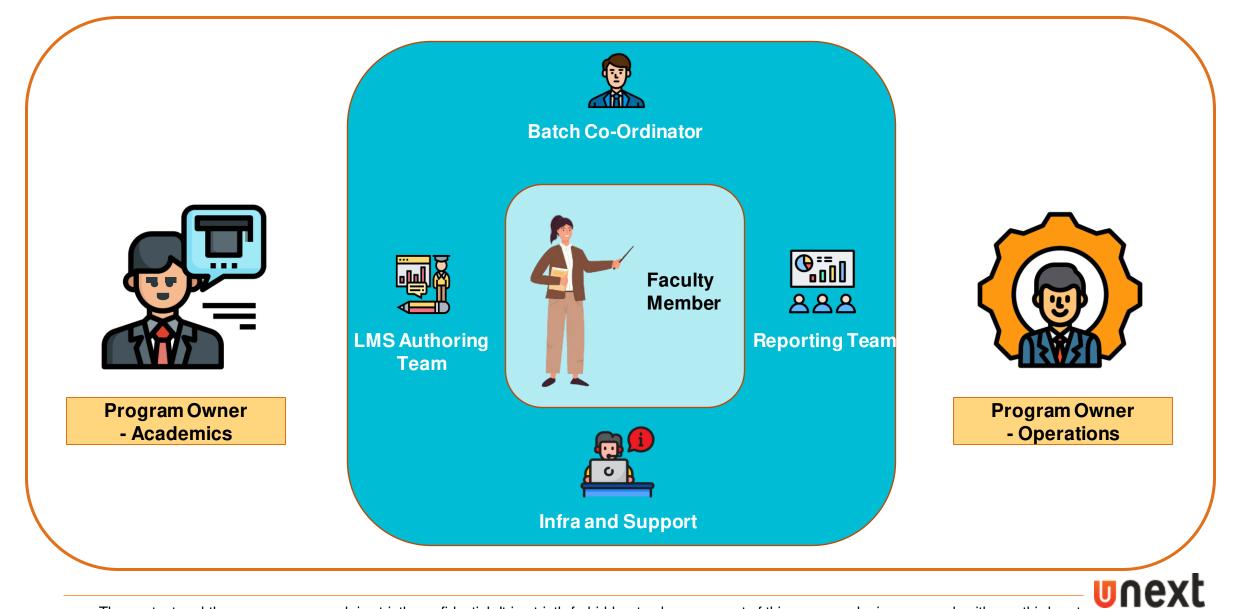
- ✓ Cultivate the DNA for peer learning & collaboration
- ✓ Create, curate, and share topic-specific articles and posts
- ✓ Go live and have real-time sessions, seminars and meetups
- ✓ Knowledge sharing through debates, surveys, and polls
- ✓ Powerful networking opportunities with management
- ✓ Options to customize, white label, or manage the solution depending on enterprise-specific requirements



Program Management & Governance



Program Management



Reporting Insights



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Online report/leader board access to learners

My-Performance in modules

My-Performance w.r.t to class

Weekly Gradebook

Attendance

Ξ

Assignment / Case study completion Performance

Soft skills grades

Qualitative Feedback (Engagement, Technical, Discipline and Infra availability)

Learner feedback - Weekly

Content Faculty Program

Governance

Program Snapshot

Detailed analysis of performance and engagement

Interventions and course corrections



Operations Review and Governance – Structure

		LICK Cick here for more information	
	Program Management Office (PMO)	Governance Council (GC)	
Unext	 Head of Program Head of Operations Student Engagement Officer 	 COO UNext Learning Account Management representative Members of PMO 	
Client Stakeholders	 Representatives from L&D 	 Head L&D Other representatives from business teams 	

Operations Review and Governance – Delivery



Operations Review Meeting

- Frequency: Once a week
- Attendees: PMO members, special invitees if any

Governance Council Meeting

- Frequency: Once a month
- Attendees: GC members, special invitees if any

PMO members to have regular communication to resolve immediate issues



Thank You