

# TRANSFORM. ELEVATE. NURTURE.

Shaping The Future Of BFSI Talent, Together.

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### **About Manipal Academy Of BFSI**

Established in 2008, Manipal Academy of BFSI, a UNext Learning entity and a part of the Manipal Education and Medical Group (MEMG), is a premier institution that provides industry-relevant education and training for freshers and existing professionals, in traditional operations, sales, and new-gen roles for the banking, financial services, and insurance sectors.

### **Our Impact Over The Years**



### **Challenges In Hiring & Training: BFSI Sector**



### **Our Solutions**



### **First-Day First-Hour Productive Workforce**

Acquire effective core skills, communication skills and improved inter-personal relationship management skills.

### **Lowered Cost Of Hiring & Training**

Eliminates the need to hire expensive resources and investing time & money into training.





### **Program Customised To Business Needs**

Complete flexibility in designing curriculum as per organisation's preferences of content and program duration.

### **Academic Program Coupled With Projects**

Ensures students get hands-on training and are productive from day one.





### **Reduced Attrition**

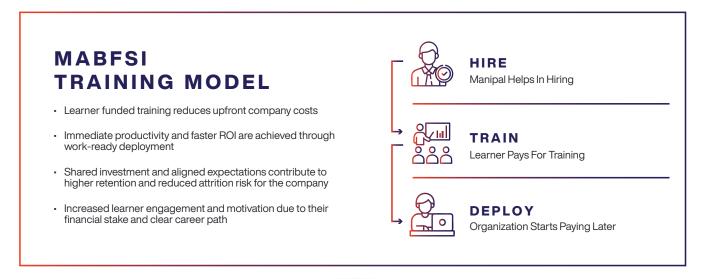
Program designed to build strong cultural & team connections. Financial modelling of loan repayment in our flagship offering also helps reduce attrition.

### The Manipal Academy Of BFSI Way



### **Talent Fulfilment Solutions**

Enabling Organizations To Build A Stream Of First-Day First-Hour Productive Talent





### **Strategic Talent Pipeline**

Building A Sustainable Talent Pipeline For The Future Of BFSI

Manipal Academy of BFSI builds a pipeline of highly skilled, job-ready BFSI professionals through its comprehensive one-year Post Graduate Diploma program. The program, in partnership with the client, is designed to deliver talent that meets their specific needs and drives the business forward.



4 Months
In Campus



2 Months Internship



6 Months

### **Program Overview:**

- 4 Months Campus Training: Focuses on skills development, customer relationship management, attitude building & in-depth understanding of the client's products
- 2 Months Internship (At Client Location): Provides exposure to working at the client's location while learning practical skills under the guidance of a mentor
- 6 Months On-the-Job Training (At Client Location): Equips participants with practical experience through real-world scenarios & achievement of soft targets

### **Outcomes & Results:**

### **Talent Outcomes:**

- Mastery Of Industry-Specific And Client-Specific Processes
- Understanding Of Regulatory Frameworks & Compliance
- Strong Domain & Functional Skills
- Enhanced Communication Skills
- Proficiency In Digital Systems & Services



### **Business Outcomes:**

- First-Day First-Hour Work-Ready Professionals
- Improved Employee Performance & Productivity
- Higher Employee Retention
- Reduced Recruitment Costs
- Steady And Scalable Talent Pipeline



### Rapid Talent Development Program

45-Days Job-Ready Program

Manipal Academy of BFSI's Rapid Talent Development Program helps you with a workforce talent pipeline for critical areas like sales, operations, and tech roles through custom programs lasting 45 days or lesser. Designed in close partnership with clients, these targeted programs address specific skill and talent gaps, and deliver job-ready talent quickly and efficiently.



### **Program Overview:**

**30 - 45 Days** Campus Training: Focuses on skills development, customer relationship management, attitude building & information on the client's products

### **Outcomes & Results:**

### **Talent Outcomes:**

- Rapid Acquisition Of In-Demand Skills
- Improved Performance In Stipulated Roles
- Seamless Transition To New Roles
- Proficiency In Digital Systems & Services



### **Business Outcomes:**

- First-Day First-Hour Work-Ready Professionals
- Agile Workforce
- Rapid Deployment of Skilled Talent
- Higher Employee Retention
- Reduced Recruitment Costs



### **Employee Productivity And Performance**

Optimizing Performance Through Scalable Training Programs

### **New Employee Onboarding**

### **NEW EMPLOYEE ONBOARDING**

Manipal's comprehensive New Employee Onboarding Program aims to seamlessly integrate new employees by providing essential skills, fostering ethical conduct, and aligning them with organizational values.

### **Expected Outcomes:**

**Strong Employee Retention** 

Minimized Mis-selling

Improved Onboarding Efficiency

**Enhanced Employee Engagement** 

Enhanced Compliance Standards

Reduced Attrition

### **Key Topics Covered:**

Banking & Business Development

Regulatory Frameworks

Behavioural Skills

Product Mapping & Competitive Strategy

Introduction To Banking Assets

Communication Skills

Sales Process & Strategies

**Program Duration: Customizable To Requirements** 



### CUSTOMER SERVICE OFFICER INDUCTION PROGRAM

Manipal's Customer Service Officers Induction Program is designed to prepare aspiring and newly recruited banking professionals for customer-facing roles in retail bank branches. The program focuses on blended learning approach, integrating classroom training, hands-on branch experience, and digital learning to develop strong banking, customer service and sales competencies.

### **Expected Outcomes:**

First Day Productivity

Handle Customer Interactions Efficiently

Understand And Operate Banking Systems

Ensure Compliance With Banking Regulations

Develop Strong Sales And Cross-selling Skills

Adapt To Digital Banking Trends

### **Key Topics Covered:**

Introduction To Retail Banking

Customer Service & Relationship Management

Compliance, Risk And Fraud Prevention

Digital Banking & Technology In Banking

Regulations And Compliance

Basics Of Trade & Forex

Asset And Liability Products



### PRE-PROMOTION PROGRAM

The comprehensive Pre-Promotion Program aims to equip aspiring officers with the required knowledge and skills to exhibit their capability to assume higher responsibilities in the bank by thoroughly understanding the bank's policies, products and regulatory guidelines and creating a confident mindset to assume higher leadership roles.

### **Expected Outcomes:**

Role Clarity Stronger Regulatory Compliance

Internal Control & Housekeeping Business Growth & Market Share

Overview Of Priority Sector, Agriculture, MSME, Government Schemes

### **Key Topics Covered:**

Bank Policies & Delegation of Powers

Process & Compliance

Digital Products & Solutions

Business Loan Assessment & Delivery

Priority Sector Lending & Agriculture

Monitoring & Recovery of Loans

Bank Audit & Compliance

**Program Duration: Customizable To Requirements** 



### **Domain-Specific Training**

### **WEALTH MANAGEMENT PROGRAM**

Manipal's state-of-the-art Wealth Management Program aims to build expertise for RMs and WMs, enhance customer trust, ensure regulatory compliance and create competitiveness.

### **Expected Outcomes:**

Skilled Workforce Improved Customer Relationships Better Regulatory Compliance

Increased Sales & Revenue

Adaptation To Technological Trends

Increased Client Retention Enhanced Client Portfolio Performance

### **Key Topics Covered:**

Introduction To Wealth Management

Portfolio Management

Investment Planning

Insurance Planning

Taxation Planning

Retirement And Estate Planning

Communication Skills | Client Relationship Management

Regulatory And Compliance



### MSME-CREDIT PROGRAM

The MSME-Credit Program aims to enhance credit assessment skills of employees, relationship managers and credit appraisal teams to make them understand the unique financial requirements, risks, and opportunities in the MSME sector. Thus, improving the accuracy of credit assessment and loan approvals resulting in reduced NPA risks and holistically increasing MSME lending portfolio growth.

### **Expected Outcomes:**

Increased MSME Loan Disbursements Optimized Use Of Government Schemes

Improved Compliance With Regulations

Digitally Transformed MSME Lending Operations

### **Key Topics Covered:**

MSME Lending In India

Classification And Segmentation Of MSMEs

Risk Management

Credit Risk Assessment

Loan Disbursement, Monitoring, And Recovery

Customer Relationship Management | Ethical And Responsible Lending

**Program Duration: Customizable To Requirements** 



### RISK MANAGEMENT PROGRAM

Risk Management Program aims to enhance risk awareness, compliance with regulatory requirements, improved financial stability, optimized capital allocation, increased investor and customer confidence and regulatory harmonization.

### **Expected Outcomes:**

Compliance With International And National Regulations Optimized Capital Utilization

Improved Risk Identification And Management Reduced Exposure To Systemic Risks

Enhanced Decision-Making And Strategic Planning

### **Key Topics Covered:**

Introduction To Risk Management | Introduction To Basel Norms | Types Of Risks In Banking

Capital Adequacy And Risk-Weighted Assets | Liquidity Risk And Management

Stress Testing And Scenario Analysis | Operational Risk And Governance



### BUSINESS CREDIT UNDERWRITING PROGRAM

Manipal's Business Credit Underwriting Program aims to enhance skills regarding assessing the creditworthiness of individuals and small businesses regarding risk management and loan quality, improved credit decisioning, regulatory compliance, efficiency and turnaround time, customer trust & experience and interpretation of red flags.

### **Expected Outcomes:**

Reduced Non-Performing Assets (NPAs) Faster Loan Processing

Higher Quality Loan Portfolio Increased Regulatory Compliance Better Risk Management

Customer-Centric Approach

### **Key Topics Covered:**

Introduction To Business Credit Underwriting Financial Statement Analysis

Credit Risk Assessment Legal And Regulatory Framework Technology In Underwriting

Collateral And Security Evaluation Loan Structuring And Terms

**Program Duration: Customizable To Requirements** 



### RETAIL CREDIT UNDERWRITING PROGRAM

Manipal's Retail Credit Underwriting Program aims to develop in-depth understanding of risk management and loan quality, improved credit decisioning, regulatory compliance, efficiency and turnaround time.

### **Expected Outcomes:**

Reduced Non-Performing Assets (NPAs) Faster Loan Processing

Higher Quality Loan Portfolio Increased Regulatory Compliance Better Risk Management

Customer-Centric Approach

### **Key Topics Covered:**

Introduction To Retail Credit Underwriting Financial Analysis For Retail Lending

Regulatory And Compliance Guidelines Fraud Prevention And Detection

Collateral Evaluation For Secured Loans Loan Structuring And Terms Credit Risk Assessment



### WHOLESALE BANKING OPERATIONS PROGRAM

The Wholesale Banking Operations Program is a specialized, industry-aligned course designed to equip participants with knowledge, skills and operational expertise required to excel in wholesale banking roles within the Indian banking ecosystem.

### **Expected Outcomes:**

Improved Skill Alignment Cost Efficiency Enhanced Employee Performance

Stronger Regulatory Compliance Increased Customer Satisfaction

Enhanced Productivity Employee Retention And Engagement

### **Key Topics Covered:**

Wholesale Banking Processes

Banking Regulation And Compliance

Corporate Lending

Basics Of Banking

Fundamentals Of Credit

| Credit Management | Treasury Operations

Trade Finance Operations

MSME Lending Processes

Cash Management Service

**Program Duration: Customizable To Requirements** 

### **AUDIT PROGRAM**

Manipal's customized Audit Program aims to build the expertise of the audit team in assisting & guiding the bank branches on regulatory & compliance matters by systematically assessing the effectiveness of the guidelines set by the bank on internal control, operations, processes, & products, resulting in a healthy growth of the bank book.

### **Expected Outcomes:**

Drive Adherence To Policies & Delegation Of Powers Guidelines Processes & Products

Ensure Regulatory Compliance Identify Lapses, Deviations And Frauds

Risk Assessment & Mitigation MIS Analysis

### **Key Topics Covered:**

Bank Policies & Guidelines On Process & Internal Control KYC, AML & Regulatory Compliance

Branch Profitability & Areas Of Income Leakage

Risk Assessment & Branch Gradation

Recording & MIS



### AGRIBUSINESS PROGRAM

Manipal's comprehensive Agribusiness Program aims to enhance the knowledge and skills needed to expand the agriculture business of the bank by identifying, assessing and supporting the banking requirements of the agriculture sector.

### **Expected Outcomes:**

Confidence In Handling Agri Financing Identify Agribusiness Opportunities

Recognize The Ecosystem & Banking Needs Of The Agri Sector

Enhance Agribusiness Portfolio Of The Bank

### **Key Topics Covered:**

Overview Of The Agri Sector & The Eco System

Agri Finance - Various Products & Services

Understanding Rural & Agriculture Markets And Their Financial Requirements

Rural Marketing & Financial Inclusion | Government Incentives & Subsidies

**Program Duration: Customizable To Requirements** 



### FRAUD RISK MANAGEMENT

Manipal's Fraud Risk Management Program aims to equip banking professionals to handle the traditional and emerging fraud and cyber security threat in banking ecosystem. It is a specialized program designed to develop bankers with knowledge, skills and tools to identify, prevent, and mitigate fraud risk in the Indian banking sector.

### **Expected Outcomes:**

Sensitization Of Fraud Risk Management

Enhanced Fraud Detection

Improved Compliance With Regulations Strengthened Risk Culture Good Governance

Improved Internal Checks Stronger Cyber And IT Security

### **Key Topics Covered:**

Fraud Risk Management Framework

FRM Policy & Organization Structure

Internal And External Fraud

E-governance And IT Security Framework

Preventive Measures In Corporate Credit, Trade Finance, Retail Loans And Govt Sponsored Schemes During Loan Life Cycle

Detection And Reporting Of Frauds

Whistleblower Policy



### TRADE AND FOREIGN EXCHANGE PROGRAM

Manipal's Trade And Forex Program aims to equip and enhance the employees' skills in global markets, operational efficiency, regulatory adherence, risk management, and customer engagement, including e-Trade.

### **Expected Outcomes:**

Comprehensive Understanding

Practical Skills Application Enhanced Analytical Skills

Improved Risk Management Increased Customer Confidence

Increased Digital Engagement Stronger Client Relationships Contribution To Business Growth

### **Key Topics Covered:**

Foreign Trade Policy

Foreign Exchange Management Act

International Trade Procedures

International Trade Documents

Current Account And Capital Account

Handling Trade Credits, ECB And FDI | International Trade Instruments

Foreign Exchange Regulations And Exchange Rate Mechanism

Derivatives And Risk Management

**Program Duration: Customizable To Requirements** 

### SMALL FINANCE BANK PROGRAM

Manipal's Small Finance Bank Program is a specialized, industry-aligned initiative aimed at preparing aspiring banking professionals for roles within India's growing small finance bank sector. The program focuses on developing industry-ready banking professionals equipped with specialized knowledge and skills to meet the operational, regulatory, and customer service requirement of small finance banks.

### **Expected Outcomes:**

Enhanced Customer Retention Revenue Growth Adaptability To Digital Tools

New Client Acquisition | Improved End-to-end Solutions To The Clients | Competitive Edge

Industry Readiness Better Financial Planning Solutions

### **Key Topics Covered:**

Foundations Of Banking

Understanding Small Finance Banks | Capital Market Basic

Financial Inclusion And Microfinance | CRM Tools And Digital Banking Platforms

Customer Service Excellence - Communication, Empathy, And Conflict Resolution

Retail And Small Business Lending

Agriculture Finance



### **RURAL BANKING PROGRAM**

Manipal's Rural Banking Program aims to provide officers with the required knowledge & skill to identify and enhance the rural business opportunities by recognizing the banking requirements of the rural India and identifying suitable banking products & services therein.

### **Expected Outcomes:**

Indian Economy & Rural Demographics Financial Inclusion & Growth Of Rural Banking

Priority Sector Advances Rural Banking Products & Services

Growth Of Micro Finance & SHGL Opportunities & Challenges In Rural Banking

### **Key Topics Covered:**

Indian Economy & Rural Banking Scenario

Financial Inclusion

Priority Sector Advances

Agri Lending & Loan Products - Crop Loan, Investment Loan, Development Loan

Farm Mechanization - Tractor, Power Tillers, Etc. | Micro Finance & SHGL Rural Marketing

Challenges & Risks In Rural Banking

**Program Duration: Customizable To Requirements** 



### **Functional Training**

### RETAIL LIABILITY SALES PROGRAM

Manipal's Retail Liability Sales Program aims to enhance employee skills regarding core business function, new client acquisition strategies, revenue generation, customer retention & growth, regulatory compliance & risk management and brand reputation.

### **Expected Outcomes:**

Increased Deposit Mobilization Enhanced Sales Performance

Improved Customer Satisfaction And Loyalty Higher Cross-Selling And Upselling Success

Regulatory Compliance

Increased Digital Engagement

### **Key Topics Covered:**

Overview Of Retail Products | Customer Profiling And Needs Assessment

Regulatory Compliance And Ethical Sales Practices | Relationship Management

Digital Banking And Online Sales Channels

Handling Objections And Closing Sales

Market Analysis And Competitor Benchmarking

Communication Skills



### **BUSINESS COMMUNICATION PROGRAM**

Manipal's Business Communication Program aims to develop professionals who can convey ideas strategically and effectively in a corporate setting. It focuses on holistically enhancing verbal, non-verbal, and written communication to foster engagement, collaboration, and leadership skills in young professionals.

### **Expected Outcomes:**

Effective Communication Relationship Building Persuasive Delivery Enhanced Networking

Professional Credibility

Effective Structured Written, Verbal And Non-Verbal Communication

### **Key Topics Covered:**

Verbal And Non-Verbal Communication

Business Writing Skills

**Emotional Intelligence** 

Presentation And Conversational Skills | Negotiation And Persuasion Techniques

Interpersonal And Collaborative Communication

Conflict Resolution And Workplace Etiquette

Conflict Resolution And Workplace Etiquette

Email And Telephonic And Virtual Conversations

**Program Duration: Customizable To Requirements** 

### RELATIONSHIP MANAGER PROGRAM

Manipal's Relationship Manager Program is designed to equip banking professionals and newly onboarded RMs with skill, knowledge and behavioral competencies required to excel in customer facing roles within the retail banking segment.

### **Expected Outcomes:**

First-Day Productivity Enhanced Customer Retention Revenue Growth New Client Acquisition

Adaptability To Digital Tools Improved Investment Outcomes For Clients

### **Key Topics Covered:**

Foundations Of Banking

Relationship Management Skills

Retail Banking Products

Introduction To RBI Regulations

CRM Tools And Digital Banking Platforms

Customer Service Excellence - Communication, Empathy, And Conflict Resolution

Sales Techniques - ODPEC, Consultative Sales, Need Assessment, Pitching, Objection Handling

CRM Tools And Digital Banking Platforms

Financial Planning

**Investment Management** 

Capital Market Basic



### **CLERICAL PROGRAM**

Manipal's Clerical Program aims to enhance the operational & customer engagement skills of the clerical staff by upgrading their knowledge of the banking operations, process & compliance matters, and features of various products of the bank, along with their communication & customer engagement skills.

### **Expected Outcomes:**

Qualified And Competent Staff Alignment To Role Effective Communication Skills

Customer-centric Approach & Solutioning Mindset Digital Acumen Preventive Vigilance

Culture Of Adherence To Systems And Procedure Sales Orientation

### **Key Topics Covered:**

Know Your Organisation - Culture & Ethics | KYC, AML & Regulatory Norms

Branch Operations & Compliance | Cash & Clearing | Escalation Matrix & Customer Complaints

Remittance Services | Digital Products & Migration | Service Requests

Liability Products – Importance Of CASA | Audit & Common Observations During Audit

**Program Duration: Customizable To Requirements** 



### **Leadership Training**

### LEADERSHIP DEVELOPMENT TRAINING

Manipal's Leadership Development Program aims at practical insights and holistic learning for individuals in leadership roles. The program brings in insights into purpose driven approach, aligned to organizational goals and vision.

### **Expected Outcomes:**

Personal Excellence And Self Awareness

Being Able To Bring In Team Engagement & Team Excellence

Spearhead Change For Sustainable Success With Teams

### **Key Topics Covered:**

Strengths & Personality Traits | Values & Beliefs

Leadership Styles | Emotional Intelligence | Energy Management

Team Effectiveness Assessment | Coaching & Mentoring

Effective Delegation | Strategic Thinking & Models



### **BRANCH MANAGER PROGRAM**

The Branch Manager Program by Manipal is a specialized leadership development initiative by combining operational expertise, leadership skills, and strategic insights, designed to equip aspiring and existing branch managers with the knowledge, skills and attitude required to excel in the dynamic indian banking sector.

### **Expected Outcomes:**

Skilled Workforce Improved Customer Relationships Effective Leadership

Business Growth Customer-Centric Operations Regulatory Adherence Adaptability

### **Key Topics Covered:**

Fundamentals Of Branch Banking | Leadership And Team Management | Emotional Intelligence

Business Development | Credit And Risk Management | Regulatory And Compliance Framework

Digital Banking Leadership | Client Relationship Management | Audit And Compliance

Asset And Liability Products

**Program Duration: Customizable To Requirements** 



### **POST-PROMOTION PROGRAM**

Manipal's comprehensive Post-Promotion Program aims to equip newly promoted officers with the essential skills and mindset to quickly adapt to their new role with higher responsibilities and lead their team in meeting the organizational goals.

### **Expected Outcomes:**

Role Alignment & Adapt To Higher Responsibility Team Management & Leadership Skills

Organisational Goals, Culture & Ethics Stronger Regulatory Compliance Business Growth

Customer Relationship Management & Customer Feedback

### **Key Topics Covered:**

Bank Policies & Delegation Of Powers | Retail Liability & Assets Products

Process & Compliance | Digital Products & Solutions | Branch Profitability

Bank Audit & Compliance | CRM | Fraud Prevention | Leadership Skills

**Enhanced Communication Skills** 



# Learner Engagement Model

**How We Do It** 

01

# Highly Customised Program

Co-created programs directly addressing organisation's talent requirements

02

# Domain-specific Modules

Domain-specific curriculum with real-time capstone projects for hands-on training

03

# **Dedicated Learner Batches**

Focused training in technical and soft-skills including live projects

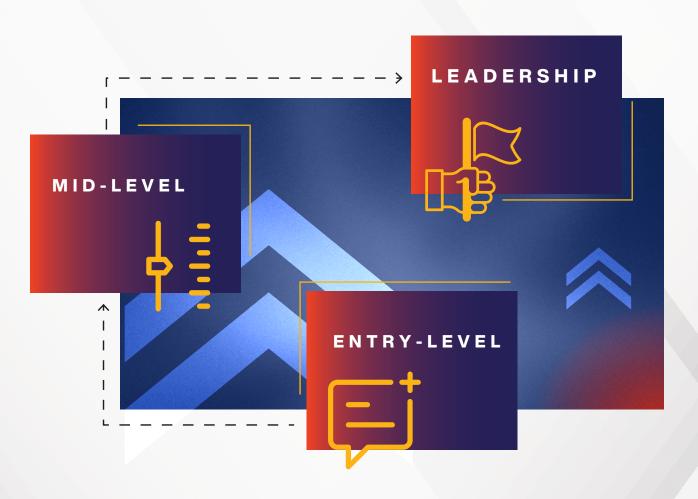
04

# Marketing & Brand Positioning

Co-branded marketing communications and media promotions building on the organisation's market perception

# The Way We Do It

Our Learning Engagement Model Is A Streamlined System Designed For Optimal Learning.





Virtual & Physical Classroom



Field/Branch Visits



Core Banking Solutions Training



Group Discussions



**Presentations** 



Role Plays

# **World-Class Faculty Expertise**

With over 220+ experienced and qualified full-time instructors & 100+ adjunct faculty members including industry experts, our faculties ensure world-class teaching and thorough understanding of the curriculum.



**Dr. Soumyadip Roy**VP and Head Academic Strategy, MABFSI



**Meena Herle** Head Of Program



Venkatesh KV Head Of Program



**Boby Joseph** Head Of Program



Prasad SKV Head Of Program



Sampath Sarathy Head Of Program



**Tarun Yadhuwansh** Head Of Program

# Our Reach & Partnerships

### BANKING









































### INSURANCE

















### **NBFCS & OTHERS**

















### INTERNATIONAL COLLABORATION

















# Schedule A Consultation To Transform Your Workforce

UNext Manipal Academy of BFSI Survey No 36, Off Thanisandra Main Road, Chokkanahalli, Bengaluru – 560064 Karnataka



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